From: Teresa L. Williamson [mailto:tlwillia@oge.gov]

Sent: Tuesday, December 20, 2016 2:03 PM

To: Gurland, Jonathan I.; Britt, Christopher

Subject: [EXTERNAL] Points of Contact for Nominee Packages

Importance: High

Good Afternoon,

I hope you are both doing well. We want to make sure we have a point of contact during the holidays on any new nominees that come in. Would you please provide contact information for staff from your office that will be working on the nominee packages over the next few weeks.

Thanks!

Teresa
Teresa Williamson
Presidential Nominations Branch
U.S. Office of Government Ethics
1201 New York Avenue, NW - Suite 500
New report in Integrity - who's getting it?

-----Original Message-----
From: Integrity.gov
Sent: Thursday, January 19, 2017 11:58 AM
To: Teresa L. Williamson
Subject: Integrity.gov: Report Pending Action

A 2017 Nominee report for Shulkin, David J is pending your action as Router. You may access the report by logging into integrity at [redacted].
That would be great.
From: Lorna A. Syme [mailto:lasyme@oge.gov]
Sent: Thursday, January 19, 2017 3:35 PM
To: Britt, Christopher
Subject: [EXTERNAL] RE: Ethics Form

I just re-checked with my office and they said (b)(3), (5), (6)

I’m going to have questions for you but I might not get them to you until later tonight or tomorrow morning. I’m making some technical changes to the report as I go through it. Will you be able to review/forward my questions to the filer so that he has them over the weekend?

From: Lorna A. Syme [mailto:lasyme@oge.gov]
Sent: Thursday, January 19, 2017 3:11 PM
To: Britt, Christopher
Subject: [EXTERNAL] RE: Ethics Form

Thanks, (b)(3), (5), (6)

I’m going to go ahead and make those changes now because they are really purely technical.

From: Lorna A. Syme [mailto:lasyme@oge.gov]
Sent: Thursday, January 19, 2017 2:14 PM
To: Britt, Christopher
Subject: [EXTERNAL] RE: Ethics Form

(b)(3), (5), (6)
From: Lorna A. Syme [mailto:lasyme@oge.gov]
Sent: Thursday, January 19, 2017 1:50 PM
To: Britt, Christopher
Subject: [EXTERNAL] FW: Ethics Form

I’m working through the report now. Should I email my questions to you when I’m done?

From: Heather A. Jones
Sent: Thursday, January 19, 2017 1:13 PM
To: Britt, Christopher; Deborah J. Bortot; Lorna A. Syme
Subject: Re: Ethics Form

Lorna Syme. She is copied on this email.

Sent from my BlackBerry 10 smartphone on the Verizon Wireless 4G LTE network.

From: Deborah J. Bortot [mailto:djbortot@oge.gov]
Sent: Friday, January 13, 2017 8:34 AM
To: Britt, Christopher
Cc: Heather A. Jones
Subject: [EXTERNAL] RE: Ethics Form

Chris,

I just checked the Integrity system and I do not see a nominee report for Dr. Shulkin pending with OGE. The first step is for him to work with the Presidential Transition Team (PTT) to get started in Integrity. PTT will then release the report to your agency and OGE. Until the report is release to us by PTT, we can’t see it in Integrity.

Has PTT been working with him to start a nominee report in Integrity?

Thanks,
Deb
Referral to VA

Rest of chain mentioned above
I hope to send you my comments shortly. It’s taking me a little bit longer than I expected to match up everything.

Also, can you remind me of the ... I remember us discussing, but my notes are in the office. Maybe we can discuss by telephone at some point. We may have to tweak the language on Part 3.

Lorna Syme
Presidential Nominations Branch
U.S. Office of Government Ethics
1201 New York Ave., NW, Suite 500
Washington, DC  20005-3917
Telephone: (202) 482-9277
Facsimile: (202) 482-9237

Visit OGE’s website: >>www.oge.gov<<
Follow OGE on Twitter: @OfficeGovEthics
Yes – Part 2.

Referral to VA

From: Lorna A. Syme [mailto:lasyme@oge.gov]
Sent: Friday, January 20, 2017 1:38 PM
To: Britt, Christopher
Subject: [EXTERNAL] RE: (re)

Yes – we will have to clarify. I read Part 3 to mean I think Part 3 language will need to be revised a bit.
Hi Chris:

These are the questions that we think should be addressed in your analysis:

Let me know if you want to discuss.

Lorna
Checking  Thx

Correct.  [b](b), (5), (6)

Sent from my BlackBerry 10 smartphone on the Verizon Wireless 4G LTE network.

Correct?

Thanks!

Lorna Syme
Presidential Nominations Branch
U.S. Office of Government Ethics
1201 New York Ave., NW, Suite 500
Washington, DC  20005-3917
Telephone: (202) 482-9277
Facsimile: (202) 482-9237

Visit OGE's website: >>www.oge.gov<<
Follow OGE on Twitter: @OfficeGovEthics
From: Lorna A. Syme [mailto:lasyme@oge.gov]
Sent: Friday, January 20, 2017 3:59 PM
To: Britt, Christopher
Subject: [EXTERNAL] RE: initial questions
Subject: [EXTERNAL] initial questions

Sorry my review took a longer than I expected. My initial comments/questions are attached. Happy to discuss if you need any clarification.

Lorna Syme
Presidential Nominations Branch
U.S. Office of Government Ethics
1201 New York Ave., NW, Suite 500
Washington, DC 20005-3917
Telephone: (202) 482-9277
Facsimile: (202) 482-9237

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The [redacted] really should be moved to Part 5. Can you tell me which they are and I can move them.
Take a look. He can retain or drop the endnote – his decision.
I would send them the regs.

Sent from my BlackBerry 10 smartphone on the Verizon Wireless 4G LTE network.
OK just put something on the calendar

Sent from my BlackBerry 10 smartphone on the Verizon Wireless 4G LTE network.

Maybe we can talk early Monday about revisions to the language for Part 3 for reporting of these

As a reminder, Dave, Walt, Lorna, Deb and Heather all met in October/November 2015 to discuss.

Lorna
Stefan, David Shulkin is precleared.

Lorna, please forward the ethics agreement to Stefan.

Thanks!
Deb

Deborah J. Bortot
Chief, Presidential Nominations Branch
U.S. Office of Government Ethics
1201 New York Ave., NW, Suite 500
Washington, DC 20005-3917
Telephone: (202) 482-9227
Facsimile: (202) 482-9237
Good Afternoon,

I’ve attached the financial disclosure package for David J. Shulkin, who has been nominated by President Trump for the position of Secretary, Department of Veterans Affairs.

Thanks!

Teresa Williamson
Presidential Nominations Branch
U.S. Office of Government Ethics
1201 New York Avenue, NW - Suite 500
Washington, DC 20005
202-482-9283
The Honorable Johnny Isakson
Chairman
Committee on Veterans' Affairs
United States Senate
Washington, DC 20510

Dear Mr. Chairman:

In accordance with the Ethics in Government Act of 1978, I enclose a copy of the financial disclosure report filed by David J. Shulkin, who has been nominated by President Trump for the position of Secretary, Department of Veterans Affairs.

We have reviewed the report and have obtained advice from the agency concerning any possible conflict in light of its functions and the nominee's proposed duties. Also enclosed is an ethics agreement outlining the actions that the nominee will undertake to avoid conflicts of interest. Unless a date for compliance is indicated in the ethics agreement, the nominee must fully comply within three months of confirmation with any action specified in the ethics agreement.

Based thereon, we believe that this nominee is in compliance with applicable laws and regulations governing conflicts of interest.

Sincerely,

[Signature]

Walter M. Shaub, Jr.
Director

Enclosures
January 27, 2017

Ms. Tammy L. Kennedy
Chief Counsel and
   Designated Agency Ethics Official
U.S. Department of Veterans Affairs
Washington, D.C.  20420

Dear Ms. Kennedy,

The purpose of this letter is to describe the steps that I will take to avoid any actual or apparent conflict of interest in the event that I am confirmed for the position of Secretary of the U.S. Department of Veterans Affairs.

As required by 18 U.S.C. § 208(a), I will not participate personally and substantially in any particular matter in which I know that I have a financial interest directly and predictably affected by the matter, or in which I know that a person whose interests are imputed to me has a financial interest directly and predictably affected by the matter, unless I first obtain a written waiver, pursuant to 18 U.S.C. § 208(b)(1), or qualify for a regulatory exemption, pursuant to 18 U.S.C. § 208(b)(2). I understand that the interests of the following persons are imputed to me: any spouse or minor child of mine; any general partner of a partnership in which I am a limited or general partner; any organization in which I serve as officer, director, trustee, general partner or employee; and any person or organization with which I am negotiating or have an arrangement concerning prospective employment.

I received a severance payment from Atlantic Health System on July 2, 2015. Until July 3, 2017, I will not participate personally and substantially in any particular matter involving specific parties in which I know Atlantic Health System, or its hospitals, is a party or represents a party, unless I first receive a written waiver pursuant to 5 C.F.R. § 2635.503(c).

My spouse owns a medical practice, Merle Bari MD and Associates Inc. I will not participate personally and substantially in any particular matter that to my knowledge has a direct and predictable effect on the financial interests of Merle Bari MD and Associates Inc., unless I first obtain a written waiver pursuant to 18 U.S.C. § 208(b)(1).

I have been advised that the duties of the position of Secretary may involve particular matters affecting the financial interests of the following entities: ImaCor, Inc., Control Rad Inc., SpectraMD, Inc., and Electrocore, Inc. The Department has determined that it is not necessary at this time for me to divest my interests in these entities because the likelihood that my duties will involve any such matter is remote. Accordingly, with regard to each of these entities, I will not participate personally and
Ms. Tammy Kennedy
Page 2

substantially in any particular matter that to my knowledge has a direct and predictable effect on the financial interests of the entity for as long as I own it, unless I first obtain a written waiver, pursuant to 18 U.S.C. § 208(b)(1), or qualify for a regulatory exemption, pursuant to 18 U.S.C. § 208(b)(2).

I have an agreement with Hutchinson Biofilm Medical Solutions Ltd. that entitles me to receive a grant of stock options from the company if, at any time in the future, the company issues stock options. I will not participate personally and substantially in any particular matter that to my knowledge has a direct and predictable effect on the financial interests of Hutchinson Biofilm Medical Solutions Ltd., unless I first obtain a written waiver, pursuant to 18 U.S.C. § 208(b)(1), or qualify for a regulatory exemption, pursuant to 18 U.S.C. § 208(b)(2).

I will divest my interests in the following entities within 90 days of my confirmation: Amazon, Bank of America, Citigroup Inc., JP Morgan Chase, Morgan Stanley, Wells Fargo, and M&T Bank Corp. With regard to each of these entities, I will not participate personally and substantially in any particular matter that to my knowledge has a direct and predictable effect on the financial interests of the entity until I have divested it, unless I first obtain a written waiver, pursuant to 18 U.S.C. § 208(b)(1), or qualify for a regulatory exemption, pursuant to 18 U.S.C. § 208(b)(2).

I understand that I may be eligible to request a Certificate of Divestiture for qualifying assets and that a Certificate of Divestiture is effective only if obtained prior to divestiture. Regardless of whether I receive a Certificate of Divestiture, I will ensure that all divestitures discussed in this agreement occur within the agreed upon timeframes and that all proceeds are invested in non-conflicting assets.

I have been advised that this ethics agreement will be posted publicly, consistent with 5 U.S.C. § 552, on the website of the U.S. Office of Government Ethics with ethics agreements of other Presidential nominees who file public financial disclosure reports.

Sincerely,

David Shulkin
From: Sandra S. Mabry [mailto:ssmabry@oge.gov]
Sent: Friday, December 23, 2016 3:10 PM
To: D'Adamo, Gabrielle (HSGAC)
Subject: RE: OGE documents

Probably 5:30, maybe later. Can you talk now?

From: D'Adamo, Gabrielle (HSGAC) [mailto:garibelle.dadamohs@gov]
Sent: Friday, December 23, 2016 3:10 PM
To: Sandra S. Mabry
Subject: Re: OGE documents

Thank you, Sandy. What time will you be in the office until?

From: Sandra S. Mabry
Sent: Friday, December 23, 2016 2:45 PM
To: D'Adamo, Gabrielle (HSGAC)
Cc: Hixon, Christopher (HSGAC)
Subject: RE: OGE documents

Hi, Gabrielle, please give me a call at 202-482-9258. Thanks, Sandy

From: D'Adamo, Gabrielle (HSGAC) [mailto:garibelle.dadamohs@gov]
Sent: Friday, December 23, 2016 12:15 PM
To: Teresa L. Williamson; Sandra S. Mabry
Cc: Hixon, Christopher (HSGAC)
Subject: OGE documents

Teresa and Sandra,

Good afternoon. I was hoping you could provide me with some information about when we can expect to receive OGE documents for two of our nominees.

The most immediate concern is General Kelly, who will be nominated to be DHS Secretary. In
the past, because of the nature of the agency and its national security mission, this position has been confirmed on the day of inauguration. We expect to do the same for this administration. HSGAC is holding a hearing on Jan. 11.

Rep. Mulvaney will be nominated to serve as OMB Director. We expect to hold his hearing on Jan. 18.

Could you let me know when we can expect to receive the required ethics documents, or if there is another individual I should contact in the office?

Thank you,
Gabrielle
Good, thank you, agree.

-----Original Message-----
From: Jim Robertson [mailto:jfrobert@oge.gov]
Sent: Friday, January 6, 2017 4:06 PM
To: Sutton, Yasaman P. EOP/OMB >
Subject: RE  Question

Yasi,

Thanks,
Jim

-----Original Message-----
From: Sutton, Yasaman P. EOP/OMB [mailto:yasaman.sutton@omb.eop.gov]
Sent: Friday, January 06, 2017 3:56 PM
To: Jim Robertson
Cc: Sutton, Yasaman P. EOP/OMB
Subject: Question

Jim,

You are going to talk to Keith and get back to me on the question of how we ....

I would like to include it in my list of questions, I think we need more details.

I am here late.

Thank you!

V/R, Yasi

Yasaman Sutton
Assistant General Counsel
Office of Management and Budget

desk
work cell --- please do not hesitate to call if not at my desk

Please submit event attendance requests here:
The yellow answers should be right. The red answers need either confirmation by me or an accurate cross-reference. IF there is no response I haven't gotten to it yet.

But I wanted to get this out ASAP. More tonight.

Thanks very much.

MM
-----Original Message-----
From: Mick Mulvaney
Sent: Friday, January 6, 2017 2:45 PM
To: Sutton, Yasaman P. EOP/OMB
Cc: Marcus Peacock
Subject: Re: Congressman Mulvaney -- Nominee 278 -- INITIAL QUESTIONS FROM OGE

See my notes, below..still working on the larger document from earlier today:
Thank you!

V/R, Yasi

-----Original Message-----
From: Mick Mulvaney <Mick.Mulvaney@eop.gov>
Sent: Friday, January 6, 2017 11:23 AM
To: Sutton, Yasaman P. EOP/OMB <yasaman.p.sutton@eop.gov>
Cc: Marcus Peacock <marcus.peacock@eop.gov>
Subject: Re: Congressman Mulvaney -- Nominee 278 -- INITIAL QUESTIONS FROM OGE

Thanks for sending over. These should all be manageable.

Quick question: MM

On Jan 6, 2017, at 11:10 AM, Sutton, Yasaman P. EOP/OMB <yasaman.p.sutton@eop.gov> wrote:

Congressman Mulvaney and Marcus,

Thank you for your call.

As promised, here are OGE's initial questions on the draft nominee report. And as we discussed, I am carefully reviewing the report and OGE's initial questions and will submit those to you, formally, on which you can respond.

Also, kindly send the House financial disclosure reports covering 2015 and 2016, along with your responses to the Senate Questionnaire.

Thank you, again.

Talk to you soon!

V/R, Yasi

-----Original Message-----
From: Jim Robertson [mailto:jfrobert@oge.gov]
Sent: Thursday, January 5, 2017 4:21 PM
Hi Yassi -

As promised, first round of question/comments for Congressman Mulvaney's report.

Thanks,

Jim

Part 1 - Outside Positions:
Jim Robertson
Assistant Counsel
General Counsel & Legal Policy Division
U.S. Office of Government Ethics
James robertson@oge.gov
202-482-9268
Jim,

Kindly the following for your action per our call.

Thank you!
V/R, Yasi

From: Jim Robertson [mailto:jfrobert@oge.gov]
Sent: Monday, January 9, 2017 11:23 AM
To: Sutton, Yasaman P. EOP/OMB
Subject: RE: Mulvaney Report

Hi Yasi –
Answers in blue, below.
Thanks, Jim
Jim Robertson
Assistant Counsel
General Counsel & Legal Policy Division
U.S. Office of Government Ethics
James.robertson@oge.gov
202-482-9268
-----Original Message-----
From: Sutton, Yasaman P. EOP/OMB
Sent: Monday, January 09, 2017 10:14 AM
To: Jim Robertson
Cc: Sutton, Yasaman P. EOP/OMB
Subject: RE: Mulvaney Report
Good Morning, Jim --
Here are my questions for OGE/you, at this time, when we talk this morning.

Thank you!
VR,
Yasi
-----Original Message-----
From: Sutton, Yasaman P. EOP/OMB
Sent: Sunday, January 8, 2017 11:42 PM
To: Jim Robertson <jrobert@oge.gov>
Cc: Sutton, Yasaman P. EOP/OMB
Subject: Mulvaney Report
Jim,
Below is an exchange I had with the filer over the weekend.
Yasaman Sutton  
Assistant General Counsel  
Office of Management and Budget  
desk  
work cell --- please do not hesitate to call if not at my desk  
Please submit event attendance requests here:  
Nonresponsive network info

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-----Original Message-----
From: Mick Mulvaney
Sent: Monday, January 9, 2017 3:49 PM
To: Sutton, Yasaman P. EOP/OMB
Subject: Fwd: 
Importance: High

Hope this helps.

I am no free to chat by phone until 5 pm.

Thanks

MM
I will update form momentarily

Sent from my iPhone

Begin forwarded message:

From: Mick Mulvaney
Date: January 9, 2017 at 7:04:06 PM EST
To: "Sutton, Yasaman P. EOP/OMB"
Subject: Re: End of Day Status

I am leaving the office now, but please do not hesitate to reach me.

Thank you!

V/R, Yasi

Yasaman Sutton
Assistant General Counsel
Office of Management and Budget

desk --- please do not hesitate to call if not at my desk

Please submit event attendance requests here:
Please see below.

-----Original Message-----
From: Sutton, Yasaman P. EOP/OMB
Sent: Monday, January 9, 2017 4:39 PM
To: 'Mick Mulvaney'
Cc: Sutton, Yasaman P. EOP/OMB
Subject: RE: [REDACTED]

Sir,

[REDACTED]

Thank you for your responsiveness and patience as we make sure we understand this and get everything!

V/R, Yasi
> We are almost there!
> >
> >
> >
> >
> >
> >
> >
> >
> >
> >
> -----Original Message-----
> From: Mick Mulvaney
> Sent: Monday, January 9, 2017 3:58 PM
> To: Sutton, Yasaman P. EOP/OMB
> Subject: Re:
-----Original Message-----
From: Mick Mulvaney  
Sent: Monday, January 9, 2017 7:16 PM 
To: Sutton, Yasaman P. EOP/OMB  
Subject: Re: 10-4..

On Jan 09, 2017, at 07:11 PM, "Sutton, Yasaman P. EOP/OMB" wrote:

I will consult with OGE tomorrow on this and we will get back to you.

Sent from my iPhone

On Jan 9, 2017, at 7:06 PM, Mick Mulvaney > wrote:

On Jan 09, 2017, at 07:04 PM, "Sutton, Yasaman P. EOP/OMB" > wrote:

We are interested in the details of the .

Perhaps we should talk.

Sent from my iPhone

On Jan 9, 2017, at 6:19 PM, Mick Mulvaney > wrote:

On Jan 09, 2017, at 07:11 PM, "Sutton, Yasaman P. EOP/OMB" wrote:

I will consult with OGE tomorrow on this and we will get back to you.

Sent from my iPhone
Her's all I have about

Begin forwarded message:

From: David Finnie
Date: January 09, 2017 5:43:51 PM
To: "DeVita, Rich" ,Mick Mulvaney
Subject: RE:

Mick,

-------- Original message --------

From: DeVita, Rich
Sent: Monday, January 09, 2017 4:57 PM
To: Mick Mulvaney; David Finnie
Subject: RE:

Sent from my Verizon, Samsung Galaxy smartphone

------ Original message ------

From: Mick Mulvaney
Date: 1/9/17 4:47 PM (GMT-05:00)
To: David Finnie
Cc: "DeVita, Rich"
Subject: Re:
Guys: Ethics is asking for the attachment referenced in [redacted]?

Non-Agency Record

MM

On Jan 6, 2017, at 12:59 PM, David Finnie wrote:

Rich and Mick,

Attached is a copy of the [redacted] document. The answers to Mick's questions are below in red.

From: DeVita, Rich
Sent: Friday, January 06, 2017 12:05 PM
To: Mick Mulvaney
Cc: David Finnie
Subject: RE: [redacted]

Mick:

Congrats on the new role! To my knowledge, Again congrats on the new role. I look forward to seeing you soon!

Sent from my Verizon, Samsung Galaxy smartphone

-------- Original message --------

From: Mick Mulvaney
Date: 1/6/17 11:19 AM (GMT-05:00)
To: "DeVita, Rich"

Subject: Non-Agency Record

Rich:

Hope all is well.

As part of the paperwork, a few questions have arise about the Non-Agency Record I am hoping you can help me answer these:

Again, I hope these are easy. Time is apparently very tight.

But then again, what else is new?

Let me know, and thanks in advance.

MM

<Mulvaney.pdf>
Thank you.

The way you entered it looks good.

-----Original Message-----
From: Jim Robertson [mailto:jrobertson@oge.gov]
Sent: Tuesday, January 10, 2017 12:52 PM
To: Sutton, Yasaman P. EOP/OMB
Subject: report adjustment

Yasi,

Wanted to make this adjustment before I forgot about it. Let me know if that doesn't look right to you.

Thanks,

Jim
My edits and additional comments are attached.

Thank you!

-----Original Message-----
From: Jim Robertson [mailto:jfrobert@oge.gov]
Sent: Tuesday, January 10, 2017 12:44 PM
To: Sutton, Yasaman P. EOP/OMB
Subject: Mulvaney draft EA

EA attached, for your review.

Thanks,

Jim

Jim Robertson
Assistant Counsel
General Counsel & Legal Policy Division
U.S. Office of Government Ethics
James robertson@oge.gov
202-482-9268

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Jim,

Making sure I sent these responses on your last round of questions.

Ready to talk when you are.

Thank you!

V/R, Yasi

-----Original Message-----
From: Mick Mulvaney
Sent: Tuesday, January 10, 2017 9:17 PM
To: Sutton, Yasaman P. EOP/OMB ; Marcus Peacock
Cc:
Subject: Re: Representative Mulvaney -- Nominee 278 -- FOLLOW-UP QUESTIONS

See below:

A few follow up questions.
Thank you -- [(b)(5)]

Thank you, again!

-----Original Message-----
From: Cheryl L. Kane-Piasecki [mailto:clkanepi@oge.gov]
Sent: Wednesday, January 11, 2017 12:39 PM
To: Sutton, Yasaman P. EOP/OMB
Cc: Jim Robertson <jfrobert@oge.gov>
Subject: RE: [(b)(5)]

Yasi--

[(b)(5)]
Thanks!
Cheryl

-----Original Message-----
From: Sutton, Yasaman P. EOP/OMB
Sent: Wednesday, January 11, 2017 11:54 AM
To: Cheryl L. Kane-Piasecki
Cc: Jim Robertson; Sutton, Yasaman P. EOP/OMB
Subject: [(b)(5)]

Hi, Cheryl --

Two Things.

Thank you for helping me think ahead through this.

V/R, Yasi
Yasaman Sutton
Assistant General Counsel
Office of Management and Budget

desk
work cell --- please do not hesitate to call if not at my desk

Please submit event attendance requests here: [Nonresponsive network info]

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Good to go on this proposed language.

-----Original Message-----
From: Mick Mulvaney  
Sent: Wednesday, January 11, 2017 2:04 PM  
To: Sutton, Yasaman P. EOP/OMB  
Subject: Re: Action Items (including an additional item)

SEE BELOW:

>
> Please also review this draft language for the Ethics Agreement.
>
> -- Is this correct?

THIS IS FINE.
>
> Thank you.
>
> V/R, Yasi
From: Mick Mulvaney  
Sent: Wednesday, January 11, 2017 1:15 PM  
To: Sutton, Yasaman P. EOP/OMB  
Subject: Re: Action Items (including an additional item)  

Docs to follow shortly.

MM

>> On Jan 11, 2017, at 1:02 PM, Sutton, Yasaman P. EOP/OMB wrote:

Mick,

Where we are.

1 - Need House reports.
2 - Need Senate questionnaires.
3 - Please review report in Integrity.
4 - EA is incoming.
5 - Need date that was formed.

Thank you.

V/R, Yasi

Yasaman Sutton
Assistant General Counsel
Office of Management and Budget

work cell --- please do not hesitate to call if not at my desk

Please submit event attendance requests here:
Are you in yet?

Will call to discuss something.

Re and also get status of the review

Sent from my iPhone

> On Jan 12, 2017, at 8:14 AM, Jim Robertson <jfrobert@oge.gov> wrote:
> >
> >
> > Jim Robertson
> > Assistant Counsel
> > General Counsel & Legal Policy Division
> > U.S. Office of Government Ethics
> > James robertson@oge.gov
> > 202-482-9268
> >
> >
> > ----Original Message-----
> > From: Sutton, Yasaman P. EOP/OMB
> > Sent: Wednesday, January 11, 2017 5:47 PM
> > To: Jim Robertson
> > Subject: Re: Two Questions
> >
> > What Is your desk number
> >
> >
> >
> > Sent from my iPhone
> >
> > >> On Jan 11, 2017, at 4:53 PM, Jim Robertson <jfrobert@oge.gov> wrote:
> >>
> >> Yasi,
> >>
> >>
> >>
> >> Hope that helps,
> >> Jim
> >>
> >>
Jim,

Left you a VM.

1 - Did you ask Deb about the city and state for the [Redacted]? 
2 - Did you ask Deb about how we can determine if the [Redacted]? In the meantime, I will ask him to call the [Redacted]

Thank you.

V/R, Yasi

Yasaman Sutton
Assistant General Counsel
Office of Management and Budget
work cell --- please do not hesitate to call if not at my desk

Please submit event attendance requests here:

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Sent from my iPhone

Begin forwarded message:

From: David Finnie >
Date: January 12, 2017 at 10:51:45 AM EST
To: "Sutton, Yasaman P. EOP/OMB"
Cc: Mick Mulvaney >, Rich Devita >
Subject: RE: Ms. Sutton,

Ms. Sutton,

Thanks, David

-----Original Message-----
From: Sutton, Yasaman P. EOP/OMB
Sent: Thursday, January 12, 2017 10:07 AM
To: David Finnie
Cc: Mick Mulvaney; Rich Devita; Sutton, Yasaman P. EOP/OMB
Subject: Re:

Sirs,

Thank you, all.

Mr. Finnie,

I am available to talk, as well, if needed.

Thank you, again.

VR,
Yasi
Mick,

--- Original Message ---
From: Mick Mulvaney
Sent: Thursday, January 12, 2017 9:12 AM
To: Yasaman P. EOP/OMB Sutton
Cc: David Finnie; Rich Devita
Subject: [Redacted]

Yasi:

Copied on this letter are my [Redacted]. As you and I have discussed, we have now moved beyond my relatively rudimentary understanding of [Redacted], and having me continue to act as a go-between on the topic is likely to only muddle things further.

Please feel free to reach out to them directly if you have any questions.

Gentlemen: [Redacted]

Thanks very much to all involved. Let me know if I can be of service.

Mick M.
He will email me to that effect.

Thank you.

Yasaman Sutton  
Assistant General Counsel  
Office of Management and Budget  

desk  
work cell --- please do not hesitate to call if not at my desk

Please submit event attendance requests here:
Here you go!

-----Original Message-----
From: DeVita, Rich
Sent: Thursday, January 12, 2017 1:53 PM
To: Sutton, Yasaman P. EOP/OMB; David Finnie
Cc: Mick Mulvaney
Subject: Yasi:

Yasi:

I hope this helps. Please let me know if you need further information.
Regards,
Rich DeVita

Richard A. DeVita
Principal
The Todd Organization
6235 Morrison Boulevard
Charlotte, NC 28211-3508
Ph. 704-823-3390

Specialists in Executive Benefits since 1957
-----Original Message-----
From: Sutton, Yasaman P. EOP/OMB
Sent: Thursday, January 12, 2017 12:58 PM
To: DeVita, Rich >; David Finnie
Cc: Mick Mulvaney >; Sutton, Yasaman P. EOP/OMB
Subject: RE:

That's right, 1330. Thank you.

-----Original Message-----
From: DeVita, Rich
Sent: Thursday, January 12, 2017 12:57 PM
To: Sutton, Yasaman P. EOP/OMB >; David Finnie
Cc: Mick Mulvaney >
Subject: RE:

1:30 which would be 1330 please

Sent from my Verizon, Samsung Galaxy smartphone

-------- Original message --------
From: "Sutton, Yasaman P. EOP/OMB"
Date: 1/12/17 12:54 PM (GMT-05:00)
To: "DeVita, Rich" >; David Finnie
Cc: Mick Mulvaney "Sutton, Yasaman P. EOP/OMB"
Subject: RE: ILIT

CONFIRMED for 1300 EST -- I will call you.

Thank you!!

-----Original Message-----
From: DeVita, Rich
Sent: Thursday, January 12, 2017 12:51 PM
To: Sutton, Yasaman P. EOP/OMB >; David Finnie
Cc: Mick Mulvaney
Subject: RE:
Certainly. I am available at 1:30 and... . If you prefer a different time, please suggest one. I'm generally available until 4pm.

Sent from my Verizon, Samsung Galaxy smartphone

-------- Original message --------
From: "Sutton, Yasaman P. EOP/OMB"
Date: 1/12/17 12:03 PM (GMT-05:00)
To: David Finnie >
Cc: Mick Mulvaney "DeVita, Rich" "Sutton, Yasaman P. EOP/OMB"
Subject: RE:

Mr. Finnie - Thank you! Very helpful.

Mr. DeVita - Can I call you to discuss, if that will be easier?

Thank you, all, again.

V/R, Yasi

Yasaman Sutton
Assistant General Counsel
Office of Management and Budget
Thank you.

I have an update we need to discuss. Developing.

-----Original Message-----
From: Jim Robertson [mailto:jfrobert@oge.gov]
Sent: Thursday, January 12, 2017 2:23 PM
To: Sutton, Yasaman P. EOP/OMB <EOP/OMB>
Subject: RE: sector versus diversified

Yes.

-----Original Message-----
From: Sutton, Yasaman P. EOP/OMB
Sent: Thursday, January 12, 2017 1:40 PM
To: Jim Robertson
Cc: Sutton, Yasaman P. EOP/OMB
Subject: RE: sector versus diversified

Thank you.

Did you confirm that

-----Original Message-----
From: Jim Robertson [mailto:jfrobert@oge.gov]
Sent: Thursday, January 12, 2017 1:28 PM
To: Sutton, Yasaman P. EOP/OMB <EOP/OMB>
Subject: RE: sector versus diversified

Yasi,

The following funds are diversified:

Thanks,

Jim

-----Original Message-----
From: Sutton, Yasaman P. EOP/OMB
Sent: Thursday, January 12, 2017 9:36 AM
To: Jim Robertson
Subject: Re: sector versus diversified
Sent from my iPhone

On Jan 12, 2017, at 9:23 AM, Jim Robertson <jfrobert@oge.gov> wrote:

Yasi,

Let me know what you think.
Thanks,
Jim

Jim Robertson
Assistant Counsel
General Counsel & Legal Policy Division
U.S. Office of Government Ethics
James.robertson@oge.gov
202-482-9268

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Thank you

Sent from my iPhone

> On Jan 12, 2017, at 4:09 PM, Jim Robertson <jfrobert@oge.gov> wrote:
> 
> Couple of tweaks to the report:
> 
> > Jim
> > -----Original Message-----
> > From: Sutton, Yasaman P. EOP/OMB
> > Sent: Thursday, January 12, 2017 3:33 PM
> > To: Jim Robertson
> > Subject: RE: One More
> > 
> > And the
> > 
> > -----Original Message-----
> > From: Sutton, Yasaman P. EOP/OMB
> > Sent: Thursday, January 12, 2017 3:29 PM
> > To: Jim Robertson <jfrobert@oge.gov>
> > Cc: Sutton, Yasaman P. EOP/OMB <[REDACTED]>
> > Subject: RE: One More
> > 
> > 
> > 
> > 
> > ------Original Message------
> > From: Jim Robertson [mailto:jfrobert@oge.gov]
> > Sent: Thursday, January 12, 2017 3:28 PM
> > To: Sutton, Yasaman P. EOP/OMB <[REDACTED]>
> > Subject: RE: One More
> > 
> > 
> > 
> > 
> > ------Original Message------
> > From: Jim Robertson [mailto:jfrobert@oge.gov]
> > Sent: Thursday, January 12, 2017 3:28 PM
> > To: Sutton, Yasaman P. EOP/OMB <[REDACTED]>
> > Subject: RE: One More
> > 
> > 
> >
Sent from my iPhone

Begin forwarded message:

From: Mick Mulvaney
Date: January 12, 2017 at 3:12:12 PM EST
To: "Sutton, Yasaman P. EOP/OMB"
Subject: One More

MM

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Thank you!

Sent from my iPhone

> On Jan 12, 2017, at 4:25 PM, Jim Robertson <jfrobert@oge.gov> wrote:
> Yes. Got it.

> -----Original Message-----
> From: Sutton, Yasaman P. EOP/OMB [redacted]
> Sent: Thursday, January 12, 2017 4:25 PM
> To: Jim Robertson
> Subject: Fwd:
>
> Are you in a position to enter these?
>
> Sent from my iPhone

> Begin forwarded message:

> From: "DeVita, Rich" [redacted]
> Date: January 12, 2017 at 4:20:59 PM EST
> To: "Sutton, Yasaman P. EOP/OMB"
> Cc: Mick Mulvaney
> Subject: RE: [redacted]
>
> Yasi:

> Please let me know if you need any further clarification.
> Regards,
> Rich
>
> Richard A. DeVita
> Principal
> The Todd Organization
> 6235 Morrison Boulevard
> Charlotte, NC  28211-3508
>
> Ph. [REDACTED]
>
> [REDACTED]
>
> Specialists in Executive Benefits since 1957
>
> 

> ---- Original Message ----
> From: Sutton, Yasaman P. EOP/OMB [REDACTED]
> Sent: Thursday, January 12, 2017 3:59 PM
> To: DeVita, Rich [REDACTED]
> Cc: Mick Mulvaney [REDACTED] >; Sutton, Yasaman P. EOP/OMB [REDACTED]
> Subject: [REDACTED]
>
> Rich,

> Thank you, again.
>
> V/R, Yasi
>
> Yasaman Sutton
> Assistant General Counsel
> Office of Management and Budget
> [REDACTED] desk
Thank you

Sent from my iPhone

> On Jan 13, 2017, at 11:10 AM, Jim Robertson <jfrobert@oge.gov> wrote:
> 
> OGE cannot release ethics materials to the senate committees until the PTT authorizes that release. Once OGE preclears, that decision to send to Senate will happen on PTT timeline.
> I'm not aware of any OGE paperwork that needs to be notorized. Can't speak to the senate questionnaire or other documents he is required to submit.
> 
> It appears from his answer below that this is a doable arrangement/commitment.
> 
> Jim
> 
> -----Original Message-----
> From: Sutton, Yasaman P. EOP/OMB
> Sent: Friday, January 13, 2017 11:00 AM
> To: Jim Robertson
> Subject: Fwd: Update
> 
> Sent from my iPhone
> 
> Begin forwarded message:
> 
> From: Mick Mulvaney <mick.mulvaney@oge.gov>
> Date: January 13, 2017 at 10:58:43 AM EST
> To: "Sutton, Yasaman P. EOP/OMB"
> Subject: Re: Update
> 
> Yes on the (b)(3), (5), (6) that, so we should be good.
One question for you: do you have a feel for when we will have an EA that we can send to the committees, and on a related topic: will I need to notarize anything that you send me on the 278 or the EA?

MM

On Jan 13, 2017, at 10:54 AM, Sutton, Yasaman P. EOP/OMB wrote:

Thank you.

-----Original Message-----
From: Mick Mulvaney
Sent: Friday, January 13, 2017 10:26 AM
To: Sutton, Yasaman P. EOP/OMB
Subject: Re: Update

Where does that leave us?

MM

On Jan 13, 2017, at 10:21 AM, Sutton, Yasaman P. EOP/OMB >> wrote:

Sir,

At this time, there are two outstanding issues:

The report is ready for you to look at to confirm accuracy or to raise any questions.

Your EA (which I have not seen since the initial first draft, although we have had follow-on discussions) is being prepared for the OGE Director's review. From there, you are in pre clearance.

V/R, Yasi
Yasaman Sutton
Assistant General Counsel
Office of Management and Budget
desk
work cell --- please do not hesitate to call if not at my desk

Please submit event attendance requests.

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From: Sutton, Yasaman P., EOP/OMB  
To: Jim Robertson  
Subject: any updates? EA soon?  
Date: Friday, January 13, 2017 2:31:39 PM

Yasaman Sutton  
Assistant General Counsel  
Office of Management and Budget  

desk  
work cell --- please do not hesitate to call if not at my desk  

Please submit event attendance requests here: [Nonresponsive network info]
Yasaman Sutton  
Assistant General Counsel  
Office of Management and Budget  

work cell --- please do not hesitate to call if not at my desk  

Please submit event attendance requests here: 

Nonresponsive network info
Yasaman Sutton
Assistant General Counsel
Office of Management and Budget
desk
work cell --- please do not hesitate to call if not at my desk

Please submit event attendance requests here:
Dear Deb, Heather, and Jim --

Thank you all for your work on this.

Finalized 278 for our side is in Integrity.

Standing by for any questions or changes from OGE.

Thank you, again!

V/R, Yasi

Yasaman Sutton
Assistant General Counsel
Office of Management and Budget

[desk] work cell --- please do not hesitate to call if not at my desk

Please submit event attendance requests here.

-----Original Message-----
From: Sutton, Yasaman P. EOP/OMB
Sent: Friday, January 13, 2017 5:04 PM
To: Jim Robertson <jfrobert@oge.gov>
Cc: Deborah J. Bortot <djbortot@oge.gov>; Heather A. Jones <hajones@oge.gov>; Sutton, Yasaman P. EOP/OMB
Subject: RE: weekend correspondence

On the phone with nominee and finalizing 278 changes.

Thank you!

-----Original Message-----
From: Jim Robertson <jfrobert@oge.gov>
Sent: Friday, January 13, 2017 4:35 PM
To: Sutton, Yasaman P. EOP/OMB
Cc: Deborah J. Bortot <djbortot@oge.gov>; Heather A. Jones <hajones@oge.gov>
Subject: weekend correspondence

Yasi,
I've added Deb and Heather on cc. Please include them on correspondence over the weekend. They can preclear when they hear from you that the Congressman is ready to go with his EA and 278.

Or work through any last-minute issues if the Congressman has adjustments.

Thanks,

Jim
-----Original Message-----
From: Marcus Peacock
Sent: Friday, January 13, 2017 6:44 PM
To: James Carroll;
Cc: Mick Mulvaney; Sutton, Yasaman P. EOP/OMB
Subject: Re: PRECLEARED: John Michael Mulvaney

Attached is the Ethics Agreement signed by Mr. Mulvaney.

On Fri, Jan 13, 2017 at 6:34 PM, Marcus Peacock wrote:

Jim,

The OMB Ethics Officer has informed us that OGE has cleared our 278 and Ethics Agreement for Congressman Mulvaney. Mr. Mulvaney is in the process of signing the Ethics Agreement and the 278 (I will be assisting him with the latter). I understand PTT has to request OGE release the documents to the Senate. What do you understand to be the next step in this process and what do I need to do to make it happen?

Marcus

On Fri, Jan 13, 2017 at 6:22 PM, Sutton, Yasaman P. EOP/OMB wrote:

SIR,

PRECLEARED ETHICS AGREEMENT ATTACHED FOR YOUR SIGNATURE!

PLEASE SIGN AND SEND BACK TO ME.

NO CHANGES TO YOUR 278.

STANDING BY FOR YOUR SIGNATURE ON THE ATTACHED.

THANK YOU!

VR, YASI
Jim,

The DAEO is off boarding next Tuesday and off the books next Thursday.

Should her name be on the EA if she's not the DAEO at the time I sign the 278?

Thank you!

VR,
Yasi

Sent from my iPhone
Deb,

Our nominee's PTT handler is telling me that (1) OGE has been given permission by the PTT to release the forms to the Senate and that (2) they have people on the Budget Committee who are awaiting the documents both from OGE and by hand delivery from the PTT.

I understand and have explained my understanding that OGE will notify me to notify the nominee when OGE is clear to release the 278 for final certification and reviews.

Please advise.

Standing by to talk, if that is preferred,

Thank you!

V/R, Yasi

-----Original Message-----
From: Deborah J. Bortot [mailto:djbortot@oge.gov]
Sent: Friday, January 13, 2017 6:16 PM
To: 'Ann M Donaldson' >
Cc: Jim Robertson <jrobert@oge.gov>; David J. Apol <djapol@oge.gov>; Heather A. Jones <hajones@oge.gov>; Sandra S. Mabry <ssmabry@oge.gov>; Keith Labedz <klabedz@oge.gov>; Teresa L. Williamson <tlwillia@oge.gov>; Rodrick T. Johnson <rjohnson@oge.gov>; Emory A. Rounds III <earounds@oge.gov>; Sutton, Yasaman P. EOP/OMB <yasaman.p.sutton@omb.gov>; Deborah J. Bortot <deb@oge.gov>
Subject: PRECLEARED: John Michael Mulvaney

Annie, John Michael Mulvaney is precleared.

Jim, please forward the ethics agreement to Annie.

Thanks!

Deb

Deborah J. Bortot

Chief, Presidential Nominations Branch

U.S. Office of Government Ethics
The committee is asking for the paperwork, but the filer still has to sign. It sounds like the agency will be signing around 3:00 today.

Deb - I will check in when I get home if you need me to send the package to the Senate.

Sent from my BlackBerry 10 smartphone on the Verizon Wireless 4G LTE network.

On behalf of the President-Elect, this email serves as confirmation that the President-Elect intends to nominate Representative John Michael Mulvaney to be Director of the Office of Management and Budget. Please transmit his pre-cleared 278 report to the appropriate Senate committee.

Ann M. Donaldson
Associate
JONES DAY® - One Firm Worldwide™
51 Louisiana Avenue, NW
Washington, DC 20001
Office +1

This e-mail (including any attachments) may contain information that is private, confidential, or protected by attorney-client or other privilege. If you received this e-mail in error, please delete it from your system without copying it and notify sender by reply e-mail, so that our records can be corrected.
PTT has authorized us to forward the paperwork to the committee. We are getting a lot of pressure to get the final paperwork to the committee. I am working with Yasi to get the filer and OMB to do the final submission. I’ll reach out to Walt about certifying in Integrity once the filer and agency certify. Teresa is on her way to visit [REDACTED]. If Teresa is not available, I will get the paperwork to the committee.
Dear Walt,

I have reviewed and certified in Integrity the Public Financial Disclosure Report (OGE Form 278e), dated January 14, 2017, submitted by Representative John Michael Mulvaney, in connection with President-Elect Trump's intent to nominate him to serve as Director of the Office of Management and Budget.

Attached please find the Ethics Agreement, dated January 13, 2017, from Representative Mulvaney specifying certain actions that he will take in connection with ethics matters, if confirmed as Director.

Based on my review of Representative Mulvaney's OGE Form 278e and the attached Ethics Agreement, it is my opinion, in consultation with OGE, that the report is complete and discloses no conflicts of interest under applicable laws and regulations.

I will transmit a signed version of this letterhead to you on Tuesday.

Please do not hesitate to reach me with any questions or concerns.

Thank you to you and your team for your assistance, as always.

Very Respectfully Submitted,

Yasi

Yasaman Sutton
Assistant General Counsel
Office of Management and Budget

Yasi-
Please ask Rep. Mulvaney to sign his ethics agreement and certify his report in Integrity. Once OMB has signed off, please send the EA and the DAEO letter Jim, Deb, and myself and we will move it forward in OGE for signature and send to the Senate.

Thanks,
Heather

Heather Jones
(202) 482-9316
Office of Government Ethics

Visit OGE's website: www.oge.gov
Follow OGE on Twitter: @OfficeGovEthics
Dear Walt,

Attached is the formal retransmittal note under letterhead, with the EA attached, in connection with the nomination of Representative Mulvaney for OMB Director.

Thank you, again!

V/R, Yasi

Yasaman Sutton
Assistant General Counsel
Office of Management and Budget
Deb, I called and emailed the Budget committee – this is taken care of. Thanks

Could you arrange for the Senate Rider page to pick up the paperwork?

Deborah, hope you are well. I was wondering if it wouldn’t be possible to deliver the original copies of Mr. Mulvaney’s OGE letter and the original copy of the SF278? Adam is no longer with the committee and unfortunately we weren’t aware of an agreement for us to pick up these documents. Please let us know if this is possible. Any help that you could give concerning this would be greatly appreciated. My direct line is [hidden] Thank you very much!!!

Kim Proctor
Chief Clerk
Senate Budget Committee

Good Afternoon,

I’ve attached the financial disclosure package for John Michael Mulvaney. President-Elect Trump has announced his intention to nominate Representative Mulvaney for the position of Director, Office of Management and Budget.

The hard copy of the attached documents will be placed at OGE reception for pick up by a Senate rider page per our agreement. If you have any questions, please contact Teresa Williamson @ 202-482-9283.
Please respond to this message to confirm receipt of the attached package, and please let me know in your response whether you will send a Senate rider page.

Thanks!

Deborah J. Bortot  
Chief, Presidential Nominations Branch  
U.S. Office of Government Ethics  
1201 New York Ave., NW, Suite 500  
Washington, DC 20005-3917  
Telephone: (202) 482-9227  
Facsimile: (202) 482-9237

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The Honorable Michael Enzi  
Chairman  
Committee on the Budget  
United States Senate  
Washington, DC 20510  

Dear Mr. Chairman:

In accordance with the Ethics in Government Act of 1978, I enclose a copy of the financial disclosure report filed by John Michael Mulvaney. President-Elect Trump has announced his intention to nominate Mr. Mulvaney for the position of Director, Office of Management and Budget.

We have reviewed the report and have obtained advice from the agency concerning any possible conflict in light of its functions and the nominee's proposed duties. Also enclosed is an ethics agreement outlining the actions that the nominee will undertake to avoid conflicts of interest. Unless a date for compliance is indicated in the ethics agreement, the nominee must fully comply within three months of confirmation with any action specified in the ethics agreement.

Based thereon, we believe that this nominee is in compliance with applicable laws and regulations governing conflicts of interest.

Sincerely,

Walter M. Shaub, Jr.  
Director  

Enclosures
13 January 2017

Ms. Ilona Cohen
Designated Agency Ethics Official
Office of Management and Budget
Washington, DC 20503

Dear Ms. Cohen:

The purpose of this letter is to describe the steps that I will take to avoid any actual or apparent conflict of interest in the event that I am confirmed for the position of Director of the Office of Management and Budget.

As required by 18 U.S.C. § 208(a), I will not participate personally and substantially in any particular matter in which I know that I have a financial interest directly and predictably affected by the matter, or in which I know that a person whose interests are imputed to me has a financial interest directly and predictably affected by the matter, unless I first obtain a written waiver, pursuant to 18 U.S.C. § 208(b)(1), or qualify for a regulatory exemption, pursuant to 18 U.S.C. § 208(b)(2). I understand that the interests of the following persons are imputed to me: any spouse or minor child of mine; any general partner of a partnership in which I am a limited or general partner; any organization in which I serve as officer, director, trustee, general partner or employee; and any person or organization with which I am negotiating or have an arrangement concerning prospective employment.

I formed a holding company doing business as The Mulvaney Company, Inc., to hold and manage real estate investments. Upon confirmation, I will resign from my position as President of this entity but my spouse will continue to operate it. I will continue to have a financial interest in this entity, but I will not provide services material to the production of income. Instead, I will receive only passive investment income from it. I will not participate personally and substantially in any particular matter that to my knowledge has a direct and predictable effect on the financial interests of The Mulvaney Company, Inc., unless I first obtain a written waiver, pursuant to 18 U.S.C. § 208(b)(1).

Upon confirmation, I will resign from my position as managing member of MP/Collins Road, LLC, but my spouse will continue to operate it. I will continue to have a financial interest in this entity, but I will not provide services material to the production of income. Instead, I will receive only passive investment income from it. I will not participate personally and substantially in any particular matter that to my knowledge has a direct and predictable effect on the financial interests of MP/Collins Road, LLC, unless I first obtain a written waiver, pursuant to 18 U.S.C. § 208(b)(1).

Upon confirmation, I will resign from my position as trustee of the Irrevocable Life Insurance Trust. I will not participate personally and substantially in any particular matter that to
my knowledge has a direct and predictable effect on the financial interests of this trust, unless I first obtain a written waiver, pursuant to 18 U.S.C. § 208(b)(1), or qualify for a regulatory exemption, pursuant to 18 U.S.C. 208(b)(2).

I will retain my positions as trustee of the three education trusts for my dependent children. I will not receive any fees for the services that I provide as a trustee during my appointment to the position of Director of OMB. I will not participate personally and substantially in any particular matter that to my knowledge has a direct and predictable effect on the financial interests of these trusts, unless I first obtain a written waiver, pursuant to 18 U.S.C. § 208(b)(1), or qualify for a regulatory exemption, pursuant to 18 U.S.C. 208(b)(2).

Within 90 days of confirmation, I will divest my interests in the entities listed below. With regard to each of these entities, I will not participate personally and substantially in any particular matter that to my knowledge has a direct and predictable effect on the financial interests of the entity until I have divested it, unless I first obtain a written waiver, pursuant to 18 U.S.C. § 208(b)(1), or qualify for a regulatory exemption, pursuant to 18 U.S.C. § 208(b)(2).

1. Alerian MLP ETF (AMLP)
2. Adams Natural Resources Fund (PEO)
3. Central Fund of Canada (CEF)
4. DB Agriculture Fund (DBA)
5. Duff and Phelps Global Utility Income Fund (DPG)
6. First Trust National Gas ETF (FCG)
7. Global X Uranium ETF (URA)
8. Gold Miners Equity ETF (GDX)
9. iShares U.S. Medical Devices ETF (IHI)
10. iShares U.S. Pharmaceutical ETF (IHE)
11. iShares U.S. Utilities ETF (IDU)
12. Powershares Dynamic Oil and Gas Services ETF (PXJ)
13. Powershares Water Resources Portfolio (PHO)
14. ProShares Ultra Short Euro (EUO)
15. U.S. Global Jets Fund ETF (JETS)
16. Van Eck International Investors Gold Fund A (INIVX)
17. Van Eck Vectors Junior Gold Miners ETF (GDXJ)
18. Van Eck Vectors Rare Earth/Strategic Metals ETF (REMX)

I understand that I may be eligible to request a Certificate of Divestiture for qualifying assets and that a Certificate of Divestiture is effective only if obtained prior to divestiture. Regardless of whether I receive a Certificate of Divestiture, I will ensure that all divestitures discussed in this agreement occur within the agreed upon timeframes and that all proceeds are invested in non-conflicting assets.

I have been advised that this ethics agreement will be posted publicly, consistent with 5 U.S.C. § 552, on the website of the U.S. Office of Government Ethics with ethics agreements of other Presidential nominees who file public financial disclosure reports.
Sincerely,

John Michael Mulvaney
Yasaman Sutton  
Office of the General Counsel  
Office of Management and Budget  
725 17th Street, NW  
Washington, D.C. 20503  

January 18, 2017  

Walter M. Shaub, Jr.  
Director  
Office of Government Ethics  
1201 New York Avenue  
Suite 500  
Washington, DC 20005  

Dear Mr. Shaub:  

This is a formal re-transmittal under letterhead of the following information which was originally submitted to your office by email on January 14, 2017.  

I have reviewed the Public Financial Disclosure Report (OGE Form 278e) (dated January 14, 2017), submitted by Representative John Michael Mulvaney, in connection with President-Elect Trump’s intent to nominate him to serve as Director of the Office of Management and Budget.  

Enclosed is a letter from Representative Mulvaney that specifies certain actions that he will take in connection with ethics matters if confirmed as Secretary.  

Based on my review of Representative Mulvaney’s OGE Form 278e and the enclosed letter, it is my opinion that the report is complete and discloses no conflicts of interest under applicable laws and regulations.  

If you have any questions, please do not hesitate to reach me at 202-395-7535.  

Very Respectfully,  

Yasaman Sutton  
Assistant General Counsel and  
Alternate Designated Agency Ethics Official  

Enclosure (as stated)
From: Teresa L. Williamson [mailto:tlwillia@oge.gov]
Sent: Thursday, December 22, 2016 11:08 AM
To: Heller, Susan ; Waters, Mike
Subject: RE: Points of Contact for Nominee Packages
Importance: High

Good Morning Susan and Mike,
I just wanted to check back with you on who will be the points of contact during the holidays. Thanks!
Teresa

From: Teresa L. Williamson
Sent: Tuesday, December 20, 2016 2:00 PM
To: 'Heller, Susan'; Waters, Mike
Subject: Points of Contact for Nominee Packages
Importance: High

Good Afternoon,
I hope you are both doing well. We want to make sure we have a point of contact during the holidays on any new nominees that come in. Would you please provide contact information for staff from your office that will be working on the nominee packages over the next few weeks.
Thanks!
Teresa
Teresa Williamson
Presidential Nominations Branch
U.S. Office of Government Ethics
1201 New York Avenue, NW - Suite 500
Washington, DC 20005
202-482-9283

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Susan,

I’m attaching my first-round review questions and comments for General Kelly’s nominee 278. Please let me know if you want to discuss.

Best,

Stephanie Nonluecha  
Program Analyst (Finance)  
U.S. Office of Government Ethics  
(202) 482-9243  
snonlue@oge.gov

Visit OGE’s website: www.oge.gov  
Follow OGE on Twitter: @OfficeGovEthics
From: Stephanie Nonluecha
To: "Heller, Susan"
Subject: RE: Gen Kelly
Date: Friday, December 30, 2016 11:24:35 AM

Also need its location, city and state.
Susan,

Referral to DHS

Stephanie Nonluecha

Sent: Thursday, December 29, 2016 2:25 PM
To: Heller, Susan
Subject: RE: Gen Kelly

(b)(3), (5), (6)
Ok. I’ll look it over and call you later today.
THANKS!

Hi Emory,

After which, the General will be asked to review both the updated 278 and draft EA for accuracy. This one should be ready for preclearance in a day or two.

Stephanie

Good afternoon!

Just checking in on Kelly.

Thanks!

Emory
Hi Sandra,

I just left you a voicemail. Do you have any status update on Gen. Kelly’s OGE documents you could share with me? I’m told the documents were released to OGE by the transition team on the 23rd or 24th. We are holding a hearing on the 11th, and hoping to get the OGE documents by the end of this week.

Thanks,
Gabrielle

Probable 5:30, maybe later. Can you talk now?

Thank you, Sandy. What time will you be in the office until?

Hi, Gabrielle, please give me a call at 202-482-9258. Thanks, Sandy

Teresa and Sandra,

Good afternoon. I was hoping you could provide me with some information about when we can expect to receive OGE documents for two of our nominees.

The most immediate concern is General Kelly, who will be nominated to be DHS Secretary. In
the past, because of the nature of the agency and its national security mission, this position
has been confirmed on the day of inauguration. We expect to do the same for this
administration. HSGAC is holding a hearing on Jan. 11.

Rep. Mulvaney will be nominated to serve as OMB Director. We expect to hold his hearing on
Jan. 18.

Could you let me know when we can expect to receive the required ethics documents, or if
there is another individual I should contact in the office?

Thank you,
Gabrielle

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entity to which it is addressed. This email also may contain information that is privileged,
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intended recipient, you are hereby notified that any dissemination, distribution, copying or use
of this email or its contents is strictly prohibited. If you have received this email in error,
please notify the sender by responding to the email and then immediately delete the email.
From: Stephanie Nonluecha [mailto:snonlue@oge.gov]
Sent: Tuesday, January 3, 2017 2:05 PM
To: Heller, Susan

Susan,

Please see draft EA attached.

Stephanie

From: Stephanie Nonluecha
Sent: Friday, December 30, 2016 6:19 PM
To: 'Heller, Susan'

Tuesday it is. Happy New Year!

Stephanie
From: John F Kelly  
Sent: Friday, December 30, 2016 4:52:59 PM  
To: Heller, Susan  

Susan,

Referral to DHS
(b)(3), (6)
Referral to DHS

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Referral to DH...
From: John F Kelly  
Sent: Thursday, December 29, 2016 4:15:11 PM  
To: Heller, Susan  

Susan,

Referral to DHS

(b)(3), (6)
Got it. Thanks. Almost updated with the Kelly Referral to DHS.
From: John F Kelly
Sent: Thursday, December 29, 2016 9:01:24 AM
To: Heller, Susan

Susan,

Kelly
Susan,

Am in [redacted] as I update the form.
Subject: RE: Nominee Financial Disclosure Report
Susan,
Thanks. I am on the road tomorrow for less than a week. I’ll have phone and e-mail so should not be a problem.
Thanks,
Kelly
Stephanie -

Walt can in while I was walking through the EA and report with Deb so I have redline his changes on the EA. Here are a couple of notes on the report:

Thanks,
Heather
Please see attachment. Stephanie
From: Deborah J. Bortot [mailto:djbortot@oge.gov]
Sent: Wednesday, January 4, 2017 6:08 PM
To: Heller, Susan
Cc: Stephanie Nonluecha <snonlue@oge.gov>; Heather A. Jones <hajones@oge.gov>; David J. Apol <djapol@oge.gov>; Director of OGE <director@oge.gov>
Subject: RE: ethics agreement

Susan,

Referral to DHS
Thanks,
Deb

Deborah J. Bortot  
Chief, Presidential Nominations Branch  
U.S. Office of Government Ethics  
1201 New York Ave., NW, Suite 500  
Washington, DC 20005-3917  
Telephone: (202) 482-9227  
Facsimile: (202) 482-9237

From: Walter M. Shaub  
Sent: Wednesday, January 04, 2017 5:52 PM  
To: Stephanie Nonluecha; Deborah J. Bortot; Heather A. Jones; David J. Apol  
Cc:  
Subject: ethics agreement

Susan,

We can preclear John Kelly by using the attached ethics agreement.

Walt

Walter M. Shaub, Jr.  
Director  
U.S. Office of Government Ethics  
1201 New York Avenue, NW, Suite 500  
Washington, DC 20005-3917
Telephone: 202.482.9292
Email: walter.shaub@oge.gov

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I don't know why Walt included Lorna
Susan,

I was able to get closure on the outstanding issue. Here’s a revised ethics agreement. By way of explanation...

Walt

Walter M. Shaub, Jr.
Director
U.S. Office of Government Ethics
1201 New York Avenue, NW, Suite 500
Washington, DC 20005-3917

Telephone: 202.482.9292
Email: walter.shaub@oge.gov

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Please see attachment.

Regards,

Stephanie Nonluecha
Program Analyst (Finance)
U.S. Office of Government Ethics
(202) 482-9243
snonlue@oge.gov

Visit OGE's website: www.oge.gov
Follow OGE on Twitter: @OfficeGovEthics

From: Deborah J. Bortot
Sent: Friday, January 06, 2017 11:09 AM
To: 'Ann M Donaldson'
Cc: Stephanie Nonluecha; David J. Apol; Heather A. Jones; Sandra S. Mabry; Keith Labedz; Teresa L. Williamson; Rodrick T. Johnson; Emory A. Rounds III; 'Heller, Susan'
Subject: PRECLEARED: John Kelly

Annie, John Kelly is precleared.

Stephanie, please forward the ethics agreement to Annie.

Thanks!
Deb

Deborah J. Bortot
Chief, Presidential Nominations Branch
U.S. Office of Government Ethics
1201 New York Ave., NW, Suite 500
Washington, DC 20005-3917
Telephone: (202) 482-9227
Facsimile: (202) 482-9237
Sandy and Stephanie,

Please expedite the final package on Kelly. His hearing is tomorrow and we need to get the paperwork up ASAP. Teresa is out, so you will have to handle her part.

Thanks,

Deb
Nomination package for John F Kelly has been forwarded for review.

**ACTION:** Review nomination package and initial paper routing slip. Log completion of this step into FDTS by clicking the forward routing button to save and mark this step complete.

Drop the paper folder off in General Counsel’s office.

The link below will take you to the FDTS record.
OK, it's been signed; I saved PDF to N folder, date stamped letter and am now trying to scan letter

-----Original Message-----
From: Teresa L. Williamson
Sent: Monday, January 09, 2017 2:35 PM
To: Sandra S. Mabry
Subject: Fw: IMPORTANT - ACTION NEEDED - Nomination Package Ready for Review - John F Kelly

Sent from my BlackBerry 10 smartphone on the Verizon Wireless 4G LTE network.

Original Message
From: LNAPPS1.USOGE@oge.gov
Sent: Monday, January 9, 2017 2:06 PM
To: Teresa L. Williamson
Subject: IMPORTANT - ACTION NEEDED - Nomination Package Ready for Review - John F Kelly

Nomination package for John F Kelly has been forwarded for review.

ACTION: Review nomination package and initial paper routing slip. Print transmittal letter. Assemble package to be sent forward for certification. Log completion of this step into FDTS by clicking the forward routing button to save and mark this step complete.

Drop the paper folder off in Sandy’s office.

The link below will take you to the FDTS record.
Good Afternoon,

I’ve attached the financial disclosure package for John F. Kelly. President-Elect Trump has announced his intention to nominate Mr. Kelly for the position of Secretary, Department of Homeland Security.

Thanks!

Sandra Mabry
Presidential Nominations Branch
U.S. Office of Government Ethics
1201 New York Avenue, NW - Suite 500
Washington, DC 20005
202-482-9258
From: Deborah J. Bortot
To: Heller, Susan; Stephanie Nonluecha
Cc: Heather A. Jones; David J. Apol
Subject: RE: General Kelly
Date: Monday, January 16, 2017 8:38:08 PM

Thank you

Sent from my BlackBerry 10 smartphone on the Verizon Wireless 4G LTE network.

From: Deborah J. Bortot
Sent: Saturday, January 14, 2017 8:03:03 PM
To: Heller, Susan; Stephanie Nonluecha
Cc: Heather A. Jones; David J. Apol
Subject: RE: General Kelly

Susan,

I’ll call you at 10 am Sunday.

Thanks,

Deb
From: Deborah J. Bortot  
Sent: Saturday, January 14, 2017 7:12:59 PM  
To: Heller, Susan; Stephanie Nonluecha  
Cc: Heather A. Jones; David J. Apol  
Subject: RE: General Kelly

Susan,

The *Integrity* report cannot be amended. He will have to amend the report through a letter addressed to the DAEO. The DAEO will then have to review the amendment and provide an opinion letter to OGE enclosing the filer’s amendment letter. I’ve attached a draft letter for the filer and a draft letter for the DAEO. Please insert the relevant information and email me drafts of each before having the two letters signed.

Let me know when you would like to discuss the positions. I’ll be available to talk tonight or tomorrow. I have a conference call tomorrow at either 10:30 am or at noon, but am available before or after.

Thanks,

Deb
Referral to DHS
Sandy,

Please see my revisions to the letter and let me know your comments before I send to Susan. I’m also attaching the draft agency transmittal with me edits for your review.

Thanks,
Stephanie
From: Stephanie Nonluecha
Sent: Tuesday, January 17, 2017 4:23 PM
To: Sandra S. Mabry
Subject: FW: General John Kelly

Referral to DHS
Please have him sign his 278 and transmit the agency transmittal letter to OGE. We already signed
the EA.

Thanks,

Stephanie Nonluecha
Program Analyst (Finance)
U.S. Office of Government Ethics
(202) 482-9243
snonlue@oge.gov

Visit OGE’s website: www.oge.gov
Follow OGE on Twitter: @OfficeGovEthics
Susan,

I’m attaching General Kelly’s supplement letter with OGE’s final tracked changes. OGE has no recommended changes to the transmittal letter v.3. Please call me to discuss these documents and the draft letter from [redacted].

Thanks,
Stephanie
Susan,

I’m attaching for your review the revised drafts of General Kelly’s supplement letter and the OGE transmittal letter. I’m also attaching for your information only the first draft revision which has my tracked changes some of which was incorporated into the alternate version we’re recommending for use. Please call me to discuss.

Thanks,
Stephanie
Referral to DHS

Rest of chain mentioned above
Thanks Susan. I’ll let you know when it has been sent to the committee.

Stephanie
THANKS!!

I just received signed letters from DHS and am getting the paperwork ready for Walt’s signature—Jack will be handling the file for me since I’m teleworking today. We’re moving as fast as we can, but it should be ready to be transmitted to the committee very soon.

Good morning!

Any update on General Kelly?

Thanks!

Emory
Got it. Will do!

From: Stephanie Nonluecha
Sent: Thursday, January 19, 2017 9:35 AM
To: Jack MacDonald
Cc: Sandra S. Mabry
Subject: Kelly documents for printing
Importance: High

Jack,

Please print the two documents attached for General Kelly’s amendment and put with his file folder behind the routingslip and OGE transmittal letter that’s already attached to the folder. I’ve reviewed them and everything is as it should be. Please bring the folder to Deb.

Thanks,
Stephanie
Um, I do not to recall typing the below email that way - spell fix must be on. Wow!

Sent from my BlackBerry 10 smartphone on the Verizon Wireless 4G LTE network.

Please let me know what happens either Kelly so I can Leeper them posted. Tjankd!

Sent from my BlackBerry 10 smartphone on the Verizon Wireless 4G LTE network.
Deb, here’s my draft e-mail to Susan re: the supplement letter.
The digital amendment letter for Walt to sign has been saved to Kelly’s n drive folder.

Hi Teresa,

The name of the letter for Walt’s digital signature is “Kelly, John F. amendmentltr2.docx.” It’s located in Kelly’s nominee folder and is dated today, 1/19/2017.

Thanks!

Jack
Referral to DHS

From: Stephanie Nonluecha
To: Deborah J. Bortot
Date: Thursday, January 19, 2017 3:05:25 PM

Referral to DHS

From: John Kelly
Sent: Thursday, January 19, 2017 3:00 PM
To: James Carroll; Kirstjen Nielsen; Heller, Susan
Subject: Re: OGE Request for Acknowledgement - Letter Amending Financial Disclosure Report and Ethics Agreement
Hello

This is to confirm that I understand that my letter supplementing my financial disclosure report and ethics agreement will be attached to both my ethics agreement and financial disclosure report. In addition to being posted with my ethics agreement, I understand that this letter will be posted with my public financial disclosure report.

On Thu, Jan 19, 2017 at 2:54 PM Kirstjen Nielsen wrote:
Thanks!

We are waiting for something from Gen Kelly

They will be asking . . .
Good Afternoon,

The attached is an amendment to the final report that was submitted to the committee by letter dated January 9, 2017.

Thanks!

Teresa Williamson
US Office of Government Ethics
1201 New York Avenue, NW - Suite 500
Washington, DC 20005
202-482-9283
January 19, 2017

The Honorable Ron Johnson  
Chairman  
Committee on Homeland Security  
and Governmental Affairs  
United States Senate  
Washington, DC 20510

Dear Mr. Chairman:

By letter dated January 9, 2017, the Office of Government Ethics (OGE) transmitted to the Committee the financial disclosure report of John F. Kelly in connection with President-Elect Trump’s announced intention to nominate Mr. Kelly for the position of Secretary, Department of Homeland Security. Enclosed are a letter from the Department of Homeland Security and a letter from Mr. Kelly supplementing Mr. Kelly’s financial disclosure report and ethics agreement.

We have reviewed this additional submission and have also obtained advice from the Department of Homeland Security concerning any possible conflict in light of its functions and Mr. Kelly’s proposed duties. Based on the information provided, OGE continues to believe that Mr. Kelly is in compliance with applicable laws and regulations governing conflicts of interest.

Sincerely,

Walter M. Shaub, Jr.  
Director

Enclosures
January 18, 2017

Joseph B. Maher
Designated Agency Ethics Official
Department of Homeland Security
Washington, D.C. 20528-0485

Dear Mr. Maher:

The purpose of this letter is to supplement my public financial disclosure report signed on December 24, 2016, and supplement my ethics agreement signed on January 5, 2017. With regard to my financial disclosure report, I inadvertently omitted information concerning an outside position and incorrectly reported another position.

Please be advised that the following information corrects and amends my financial disclosure report as described below.

Part 1 – Filer’s Positions Held Outside U.S. Government
I am amending the title of the position that I hold with DC Capital Partners to reflect that I am a member of the Board of Advisors to that corporation and to correct the date of my service. I did not receive compensation for my service in this position. I am adding my position as a member of the Board of Directors of Michael Baker International LLC. I was compensated for my services by the company for my position as a Director. I do not have an equity interest in either DC Capital Partners or Michael Baker International LLC.

Part 1 is amended to change my position title with DC Capital Partners and to add my position with Michael Baker International, LLC as follows:

Organization Name: DC Capital Partners
City, State: Alexandria, VA
Organization Type: Corporation
Position Held: Member, Board of Advisors
From: February 2016
To: Present

Organization Name: Michael Baker International, LLC
City, State: Pittsburgh, PA
Organization Type: Corporation
Position Held: Member, Board of Directors
From: June 2016
To: Present
Part 2 – Filer’s Employment Assets and Income

I am deleting my entry on Part 2 for DC Capital Partners because I did not receive compensation from that company. Instead, I am adding Michael Baker International LLC, a portfolio investment of DC Capital Partners, to this Part because my compensation was for my position as Director of this company.

Part 2 is amended to remove DC Capital Partners and add:

<table>
<thead>
<tr>
<th>Description:</th>
<th>Michael Baker International</th>
</tr>
</thead>
<tbody>
<tr>
<td>EIF:</td>
<td>N/A</td>
</tr>
<tr>
<td>Value:</td>
<td>N/A</td>
</tr>
<tr>
<td>Income Type:</td>
<td>Director’s Fees</td>
</tr>
<tr>
<td>Income Amount:</td>
<td>$37,500</td>
</tr>
</tbody>
</table>

Part 4 – Filer’s Sources of Compensation Exceeding $5,000 in a Year

I am amending Part 4 to report my compensation over $5,000 from Michael Baker International, LLC.

Part 4 is amended to remove DC Capital Partners and add:

<table>
<thead>
<tr>
<th>Source Name:</th>
<th>Michael Baker International</th>
</tr>
</thead>
<tbody>
<tr>
<td>City, State:</td>
<td>Pittsburg, PA</td>
</tr>
<tr>
<td>Brief Description of Duties:</td>
<td>Board Member</td>
</tr>
</tbody>
</table>

In accordance with the foregoing amendments to my financial disclosure report, I am supplementing my ethics agreement dated January 5, 2017, with the following:

Upon confirmation, I will resign from my position with Michael Baker International, LLC. For a period of one year after my resignation, I will not participate personally and substantially in any particular matter involving specific parties in which I know Michael Baker International, LLC, is a party or represents a party, unless I am first authorized to participate, pursuant to 5 C.F.R. § 2635.502(d).

I have been advised that this supplement to my ethics agreement will be posted publicly, consistent with 5 U.S.C. § 552, on the website of the U.S. Office of Government Ethics with ethics agreements of other Presidential nominees who file public financial disclosure reports.

Sincerely,

John Francis Kelly
The Honorable Ron Johnson  
Chairman  
Committee on Homeland Security  
and Governmental Affairs  
United States Senate  
Washington, DC 20510

Dear Mr. Chairman:

In accordance with the Ethics in Government Act of 1978, I enclose a copy of the financial disclosure report filed by John F. Kelly. President-Elect Trump has announced his intention to nominate Mr. Kelly for the position of Secretary, Department of Homeland Security.

We have reviewed the report and have obtained advice from the agency concerning any possible conflict in light of its functions and the nominee’s proposed duties. Also enclosed is an ethics agreement outlining the actions that the nominee will undertake to avoid conflicts of interest. Unless a date for compliance is indicated in the ethics agreement, the nominee must fully comply within three months of confirmation with any action specified in the ethics agreement.

Based thereon, we believe that this nominee is in compliance with applicable laws and regulations governing conflicts of interest.

Sincerely,

[Signature]

Walter M. Shaub, Jr.  
Director

Enclosures
January 5, 2017

Joseph B. Maher
Designated Agency Ethics Official
Department of Homeland Security
Washington, D.C. 20528-0485

Dear Mr. Maher:

The purpose of this letter is to describe the steps that I will take to avoid any actual or apparent conflict of interest in the event that I am confirmed for the position of Secretary of the Department of Homeland Security.

As required by 18 U.S.C. § 208(a), I will not participate personally and substantially in any particular matter in which I know that I have a financial interest directly and predictably affected by the matter, or in which I know that a person whose interests are imputed to me has a financial interest directly and predictably affected by the matter, unless I first obtain a written waiver, pursuant to 18 U.S.C. § 208(b)(1), or qualify for a regulatory exemption, pursuant to 18 U.S.C. § 208(b)(2). I understand that the interests of the following persons are imputed to me: any spouse or minor child of mine; any general partner of a partnership in which I am a limited or general partner; any organization in which I serve as officer, director, trustee, general partner or employee; and any person or organization with which I am negotiating or have an arrangement concerning prospective employment.

Upon confirmation, I will resign from my positions with the following entities: DynCorp; DC Capital Partners; Flatter & Associates; and Beacon Global Strategies. For a period of one year after my resignation from each of these entities, I will not participate personally and substantially in any particular matter involving specific parties in which I know that entity is a party or represents a party, unless I am first authorized to participate, pursuant to 5 C.F.R. § 2635.502(d).

I am the sole proprietor of my consulting business, Oak Square Perspectives, LLC, which is dormant and has never had any clients. During my appointment to the position of Secretary of Homeland Security, Oak Square Perspectives, LLC, will remain dormant and will not advertise. I will not perform any services for the business, except that I will comply with any requirements involving legal filings, taxes and fees that are necessary to maintain the business while it is in an inactive status. As Secretary, I will not participate personally and substantially in any particular matter that to my knowledge has a direct and predictable effect on the financial interests of Oak Square Perspectives, LLC.

I am owed a payment from the Australian government for a speaking engagement that I have now completed. I received an emoluments clause authorization from the Department of Defense, pursuant to 37 U.S.C. § 908, prior to engaging in this activity. Until I have received full
payment, I will not participate personally and substantially in any particular matter involving specific parties in which Australia, is a party or represents a party, unless I am first authorized to participate, pursuant to 5 C.F.R. § 2635.502(d).

I have been advised that this ethics agreement will be posted publicly, consistent with 5 U.S.C. § 552, on the website of the U.S. Office of Government Ethics with ethics agreements of other Presidential nominees who file public financial disclosure reports.

Sincerely,

John Francis Kelly
From: Sandra S. Mabry
To: Emory A. Rounds III
Subject: FW: PRIORITY REPORT
Date: Tuesday, December 13, 2016 12:35:29 PM

From: Sandra S. Mabry [mailto:ssmabry@oge.gov]
Sent: Saturday, December 10, 2016 5:27 PM
To: Kaleta, Judy (OST)
Cc: Herr, Ellen (OST); Carlson, Terence (OST)
Subject: RE: PRIORITY REPORT

Judy. Thank you! Look forward to working with Ellen and you, also. Sandy

From: Sandra S. Mabry <ssmabry@oge.gov>
Sent: Saturday, December 10, 2016 5:27 PM
To: Kaleta, Judy (OST)
Cc: Herr, Ellen (OST); Carlson, Terence (OST)
Subject: RE: PRIORITY REPORT

Judy, Thank you! Look forward to working with Ellen and you, also. Sandy

From: Sandra S. Mabry <ssmabry@oge.gov>
Sent: Friday, December 9, 2016 7:25:47 PM
To: Kaleta, Judy (OST)
Subject: RE: PRIORITY REPORT

Judy, below are my questions. This is a first-cut and I may have additional questions after I look up the holdings. I included the reporting periods because there may have been some confusion about them. Please don’t forward the questions without editing. I indicated to you that we need to discuss how the various entries should be organized and reported. Please call me if you have questions or want to discuss over the weekend. I will not be able to talk tomorrow until later in the afternoon. My cell phone is (b)(6) Also, I have a computer at home for teleworking and will try to get into it tomorrow.

Also, please ignore typos. Thanks, Sandy

From: Sandra S. Mabry
Sent: Friday, December 09, 2016 4:01 PM
To: [redacted email address]
Subject: PRIORITY REPORT

Judy,

I'll send you my first cut of questions before I leave today. Filer's contact information (from Integrity) is below. Deb spoke to Larry Steinberg earlier this week. His contact information is also below.

I have an office computer for teleworking and will be checking my office email over the weekend. However, if you want to discuss the report, please call me. My cell phone number is (b) (6) 202-482-9258.

Filer's Contact Information:
Filer: EMAIL [redacted email address]
SECONDARY EMAIL: [redacted email address]
Larry J. Steinberg, CPA, CGMA | Senior Manager
Blue & Co., LLC | phone/fax +1(b) (6) 202-482-9258 | mobile +1(b) (6) 202-482-9258
12800 N. Meridian St., Ste 400 | Carmel, IN 46032

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Ellen, thank you. I’ll try to have my additional questions to you before I leave today. Sandy
Dear Ms. Herr:

I sincerely apologize that we have not yet been able to talk. I hope to be free of meetings shortly but in the interim, might you send me the proposed questions so that I can gauge Secretary Chao's preferences for how best to proceed. Will call you shortly.

Regards,
Russell
From: Sandra S. Mabry  
To: Deborah J. Bortot  
Subject: RE: Elaine Chao OGE Filing  
Date: Tuesday, December 13, 2016 4:06:20 PM

Called her. Will fill you in when you have time. Sandy

From: Deborah J. Bortot  
Sent: Tuesday, December 13, 2016 3:26 PM  
To: Sandra S. Mabry  
Subject: FW: Elaine Chao OGE Filing

I just missed a call from Bridgette Mugge. She didn’t leave a message. She is working with Larry Steinberg

From: Larry Steinberg  
Sent: Friday, December 02, 2016 12:44 PM  
To: Deborah J. Bortot  
Cc: Bridgette Mugge  
Subject: Elaine Chao OGE Filing

Deborah,

Thanks for your help this morning. My contact information is below, and I will be working in my office with Bridgette Mugge on Elaine’s filing. Bridgette’s telephone is [redacted] and her e-mail is [redacted] I have given your contact info to her, too.

I spoke with Elaine this morning. She doesn’t arrive back in DC until 4:00 Monday afternoon, and doesn’t want to provide any information until she has a chance to review. Thus I would not expect a draft on Monday; Tuesday is more likely. And, as we discussed, there will be a lot of open items in the initial draft. At least you can get started, and we will be working with Elaine on gathering what we know to be missing.

Larry

Larry J. Steinberg, CPA, CGMA | Senior Manager  
Blue & Co., LLC | phone/fax +[redacted] | mobile +[redacted]  
12800 N. Meridian St., Ste 400 | Carmel, IN  46032

Currently on Inside Public Accounting Magazine's "Top 100 Firms" list.

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Referral to DOT
Good Afternoon,

We are ready for you to look at Elaine Chao’s OGE report again. Please let us know if there are any further corrections you would like us to make or if you have any questions.

Thank you,

Bridgette Mugge | Senior Accounting Specialist
Blue & Co., LLC | phone/fax
12800 N. Meridian, Suite 400 | Carmel, IN 46032
Ellen, thank you. I’m going to run some of my questions by Heather. Then I’ll get back to you.

Sandy
From: Sandra S. Mabry [mailto:ssmabry@oge.gov]
Sent: Monday, December 19, 2016 5:35 PM
To: Herr, Ellen (OST)
Subject: RE: Elaine Chao - OGE Report

Ellen, do you have a back-up during the time you’re on leave? I’m here this week, but will be out next week. Heather Jones is my back-up and will be available to answer questions and keep the report and ethics agreement moving. Heather’s email is hajones@oge.gov and phone is 202-482-9316. Sandy
Sandy and Ellen,

I thought we should let you know what our holiday schedules are, since you will likely have additional questions for us.

Bridgett will be in the office tomorrow (Tuesday), but out until the following Tuesday. She will also be in the office next week on Wednesday and Thursday.

I will be in the office this week through Thursday...we are closed Friday. Next week I will be in on Monday, but heading to [b] (6) [b], and not back in the office until January 9. However, I’m told that my mobile phone [b] (6) [b], so feel free to contact me on that number (see below) if you need me. (If I don’t answer, [b] (6) [b])

Thanks for your help in getting this report to this point!

Larry
Currently on Inside Public Accounting Magazine’s “Top 100 Firms” list.

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When addressed to our clients, any opinions or advice contained in this e-mail, including any attachments, are subject to the terms and conditions expressed in our client engagement letter.

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From: Sandra S. Mabry
To: "Herr, Ellen (OST)"
Subject: RE: Draft EA - DOT S1
Date: Wednesday, December 21, 2016 1:54:22 PM

Good, thank you

From: Sandra S. Mabry [mailto:ssmabry@oge.gov]
Sent: Wednesday, December 21, 2016 12:39 PM
To: Herr, Ellen (OST)
Subject: RE: Draft EA - DOT S1

Ellen, just left a message for you--need to talk about EA. If I don’t hear back from you in about 5 mins, will assume you’re at lunch, and I’ll run out to get my lunch. Thanks, Sandy

From: Sandra S. Mabry [mailto:ssmabry@oge.gov]
Sent: Tuesday, December 20, 2016 3:41 PM
To: Herr, Ellen (OST)
Subject: RE: Draft EA - DOT S1

Ellen, I just got back from an outside meeting. Need to meet with someone here, then will call to discuss report. Hope this works for you. Thanks, Sandy
Thanks, Ellen.
I was side-tracked today on a couple of things and did not finish my review. I'll need some time in the morning to finish the report. We may need more info on the (b)(3), (6).
Ellen, I see you made some changes to report. I also made some changes (see below) and I have questions, also below. I think the report is in pretty good shape, now we need to discuss the EA.

Changes:

(b)(3), (5), (6)

Rest of chain mentioned above

Thanks, Sandy 202-482-9258
Changes made as requested. Have at it! Thanks!

Not that I’m looking for more changes.

Larry

Larry J. Steinberg, CPA, CGMA | Senior Manager
Blue & Co., LLC | phone/fax +1 (317) 870-0900 | mobile +1 (646) 859-2507
12800 N. Meridian St., Ste 400 | Carmel, IN 46032

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Ellen and Sandy,
I printed Elaine’s 278e this morning, and am OK with the changes that you made. However, in the copy that I printed this morning, the first change that you noted in Part 6 does not appear to have been made. Since there is [b](3), (6) perhaps you decided not to make the changes.

Regarding your questions...

Elaine is asking about the process, timing, etc., so any insights that you can share would be good.

Thanks for your help in this process! Happy holidays!

Larry

Larry J. Steinberg, CPA, CGMA | Senior Manager
Blue & Co., LLC | phone/fax +[b](6) | mobile +[b](6)
12800 N. Meridian St., Ste 400 | Carmel, IN 46032

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Ellen,

From: Larry Steinberg
Sent: Thursday, December 22, 2016 10:04 AM
To: Herr, Ellen (OST)
Subject: Elaine Chao
I’m not sure I mentioned this in connection to...
Larry, thank you. I just got out of a meeting, and will print updated report and review it. I, also, hope this will do it, but there are others above me who review the report, and they may spot something or have questions.

We can’t do this without you and Ellen, and I thank you both for being available and responsive.

Sandy
202-482-9258

Ellen and Sandy,

Thanks for your help. No more changes, please. J

Larry

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When addressed to our clients, any opinions or advice contained in this e-mail, including any attachments, are subject to the terms and conditions expressed in our client engagement letter.
Referral to DOT
Nominee, Elaine L. Chao, has been assigned to you.

**ACTION:** Within 2 days, please begin your review of the report and send the first set of comments/questions to the agency (by email or phone). If you need additional time, please contact Teresa or Deb.

Please log completion of this step into FDTS by entering a date and then clicking the forward routing button to save and mark this step complete.

Remember to add a new Progress Report for this nominee and update the progress at the end of each week until the report and EA have been precleared.

The link below will take you to the FDTS record.
Judy, Attached are the draft ethics agreement and the remaining items on the 278. The ethics agreement is based on conversations we've had and entries on the report. Please review today and let me know if you have any concerns or suggested changes. If you and the filer are good with the ethics agreement and the changes to the report, I can submit it for preclearance. Thanks, Sandy

202-482-9258
From: Lorna A. Syme  
Sent: Tuesday, December 27, 2016 6:02 PM  
To: Herr, Ellen (OST)  
Subject: RE: Nominee

Yes I spoke to Judy.

From: Lorna A. Syme  
Sent: Tuesday, December 27, 2016 1:39 PM  
To: Kaleta, Judy (OST); Herr, Ellen (OST)  
Subject: Nominee

Hello:

Would one of you please give me a call at your earliest convenience. I am backing Sandy Mabry up while she is out.

Thanks!  
Lorna

Lorna Syme
Lorna:

Please let me know if you have additional questions.

Sent from my iPad

On Dec 27, 2016, at 6:25 PM, Lorna A. Syme <lasyme@oge.gov> wrote:

Judy:

As I mentioned, we have a follow-up question on the 278e.

Per our conversation, I have made the changes to the 278e. Please review the attached document(detailed changes to the 278e) and confirm everyone is fine with the changes.

Thank you.

Lorna
From: Deborah J. Bortot <djibortot@oce.gov>
Sent: Tuesday, December 27, 2016 1:39:58 PM
To: Kaleta, Judy (OST); 'Larry Steinberg'; Sandra S. Mabry; Herr, Ellen (OST); Carlson, Terence (OST)
Cc: Heather A. Jones; Lorna A. Syme
Subject: RE: Elaine Chao EA and 278

Larry,

I'm sorry the language is confusing. We have revised the language accordingly and have attached a tracked changes version of the ethics agreement.

Please review the attached ethics agreement.
Thanks,

Deb

Deborah J. Bortot
Chief, Presidential Nominations Branch
U.S. Office of Government Ethics
1201 New York Ave., NW, Suite 500
Washington, DC 20005-3917
Telephone: (202) 482-9227
Facsimile: (202) 482-9237
Hi all, again!

Hope everyone had a great weekend, with lots of family and friends!
I would appreciate your thoughts and reasoning on the current wording for these [REDACTED]. Bear in mind that I’m an accountant, not an attorney, and am not well-versed in conflicts of interest as defined by the Federal government. (But my profession does have a few conflict rules of its own!)

I am leaving tomorrow [REDACTED], returning to the US a week from Wednesday. My e-mail and phone will work [REDACTED] (at least theoretically), so feel free to contact me by either means while I’m away. Thanks for your help!

Have a happy and safe New Years Eve!

Larry

Larry J. Steinberg, CPA, CGMA | Senior Manager
Blue & Co., LLC | phone/fax [REDACTED] | mobile [REDACTED]
12800 N. Meridian St., Ste 400 | Carmel, IN 46032

<image001.jpg> | www.blueandco.com

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Lorna:

Please let me know if you have additional questions.
For your review. Please forward to the representative if you are fine with the questions.

Lorna Syme  
Presidential Nominations Branch  
U.S. Office of Government Ethics  
1201 New York Ave., NW, Suite 500  
Washington, DC 20005-3917  
Telephone: (202) 482-9277  
Facsimile: (202) 482-9237

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Lorna Syme
Presidential Nominations Branch
U.S. Office of Government Ethics
1201 New York Ave., NW, Suite 500
Washington, DC 20005-3917
Telephone: (202) 482-9277
Facsimile: (202) 482-9237

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Thanks! Will let you know when we receive response from [80x723].

Sent from my iPhone
Referral to DOT
See attached, and let me know your thoughts. Thanks.

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Lorna: please see response to your follow-up question below.

On Dec 29, 2016, at 12:10 PM, Perkins Jr, Jerry > wrote:

Jerry F. Perkins Jr.
General Counsel and Secretary
Vulcan Materials Company
1200 Urban Center Drive
Birmingham, Alabama 35242
Office: (b)(6)
Cell: (b)(6)

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We have a follow-up question:

Thanks.

Lorna
See below...

Rest of chain mentioned above
Mr. Larry Steinberg just told us of your email last night. [Redacted] [Redacted]

Mr. Steinberg will be landing soon and I'd imagine talk to you. Do you have a telephone or a cell phone for reference?

Many thanks.
Attached please find a revised ethics agreement.

We have also revised the 278e by adding the following endnote to Part 2, line 13.2 and Part 3, line 7:

Please have the filer review the 278e and the ethics agreement and confirm that she is fine with everything.

Thank you.

Lorna
Ellen:

I received your message. Please call me when you get out of your meeting.

Lorna
Subject: Fwd: Elaine Chao EA & OGE 278 - edit endnote to Part 2, Line 13.2 & Part 3 line 7

Ellen:

See requested change from Elaine. Hopefully you are OK with this, and can make the change. Per your letter, please send instructions on completing this letter to Secretary Chao, Tim Wang, and me.

Thanks!

Larry

Sent from my iPad

Begin forwarded message:

From: Elaine Chao [b](6)
Date: December 29, 2016 at 8:27:01 PM GMT-5
To: Larry Steinberg [b](6)
Cc: Wang Tim [b](6)
Subject: Elaine Chao EA & OGE 278 - edit endnote to Part 2, Line 13.2 & Part 3 line 7

[b](3), (4), (5), (6)

Larry: please confirm revision ok. Thank you.

[b](3), (4), (5), (6)
Referral to DOT
From: Lorna A. Syme [mailto:lasyme@oge.gov]
Sent: Friday, December 30, 2016 11:16 AM
To: Herr, Ellen (OST)

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From: Emory A. Rounds III
To: James Carroll
Subject: Re: Elaine Chao EA & OGE 278
Date: Friday, December 30, 2016 2:28:58 PM

Fairly routine traffic to my eye. The intent piece is Annie's and timing is an unknown.

Sent from my BlackBerry 10 smartphone on the Verizon Wireless 4G LTE network.

From: James Carroll
Sent: Friday, December 30, 2016 2:16 PM
To: Emory A. Rounds III
Subject: Fwd: Elaine Chao EA & OGE 278

I'm in personal meeting. What does this mean?
--------- Forwarded message ---------
From: Geoffrey Burr
Date: Fri, Dec 30, 2016 at 2:09 PM
Subject: Fwd: Elaine Chao EA & OGE 278
To: James Carroll

Jim:

Please see the email from the DOT lawyer below regarding the intent to nominate paperwork. How does that process work, how long does it generally take and what do we need to do on our end. Thanks very much.

Geoff
Referral to DOT
Hi, Ellen: Thank you very much for your help and for working through this holiday season. Understand you and Larry have communicated:

A. We are awaiting your instructions and final document for Sec Chao to sign.
Thank you again.
From: Lorna A. Syne
To: Deborah J. Bortot
Subject: FW: Elaine Chao EA & OGE 278 - edit endnote to Part 2, Line 13.2 & Part 3 line 7
Date: Friday, December 30, 2016 4:42:03 PM
Attachments: Draft EA for OGE 12-29-16 (redline version).docx
ATT00001.htm
Draft EA for OGE 12-29-16 (Clean copy).docx
ATT00002.htm

Rest of chain mentioned above

6 page attachment withheld in full - (b)(3), (4), (5), (6)
I’m off for the night but I will be checking my email over the weekend. Let me know if you have any questions on the voicemail I left you.

Happy New Year!

Lorna

Lorna Syme
Presidential Nominations Branch
U.S. Office of Government Ethics
1201 New York Ave., NW, Suite 500
Washington, DC 20005-3917
Telephone: (202) 482-9277
Facsimile: (202) 482-9237

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From: Sandra S. Mabry [mailto:ssmabry@oge.gov]
Sent: Tuesday, January 03, 2017 1:18 PM
To: Herr, Ellen (OST)
Subject: RE: Elaine Chao EA & OGE 278 - edit endnote to Part 2, Line 13.2 & Part 3 line 7

Sandy 202-482-9258
As you probably know, we’re trying to finish this one today😊

From: Sandra S. Mabry [mailto:ssmabry@oge.gov]
Sent: Tuesday, January 03, 2017 12:45 PM
To: Herr, Ellen (OST)

From: Larry Steinberg [mailto:lsteinberg@oge.gov]
Sent: Tuesday, January 03, 2017 12:28 PM
To: Herr, Ellen (OST)
Cc: Tim Wang; Sandra S. Mabry; Lorna A. Syme; Kaleta, Judy (OST)
Subject: [GRAYMAIL] Re: Elaine Chao EA & OGE 278 - edit endnote to Part 2, Line 13.2 & Part 3 line 7
Hi all!
Secretary Chao is OK with not making her change. Thanks!
Larry

Sent from my iPhone
Get the info for Part 1 and either you or I can enter it in Integrity. Please confirm no fees/compensation from any of the positions. Thanks, Sandy
From: Tim Wang
Sent: Tuesday, January 03, 2017 1:35 PM
To: Herr, Ellen (OST); Larry Steinberg
Cc: Lorna A. Syme; Kaleta, Judy (OST); Sandra S. Mabry

Subject: RE: Elaine Chao EA & OGE 278 - edit endnote to Part 2, Line 13.2 & Part 3 line 7

For reference.

From: Sandra S. Mabry
Sent: Tuesday, January 03, 2017 12:32 PM
To: Larry Steinberg; Herr, Ellen (OST)
Cc: Tim Wang; Lorna A. Syme; Kaleta, Judy (OST)

Subject: RE: Elaine Chao EA & OGE 278 - edit endnote to Part 2, Line 13.2 & Part 3 line 7

Thanks, Larry

Rest of chain mentioned above.
Hi Sandy, when you get a chance tomorrow, could you give me a call at [b] (6) [b] ?

Best,
Jason

Jason, just got back to my computer and saw your email. I’ll call you tomorrow to discuss. Sandy

Hi Sandra, hope you're doing well. Thx again for the quick turnaround of the STB nom a few weeks ago, it was greatly appreciated! I'm just curious about when we can expect the OGE packages for Ms. Chao and Wilbur Ross. - Jason

Sent from my Verizon, Samsung Galaxy smartphone

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Judy and Ellen, do not have the filer sign the report or the ethics agreement until I give you the word. Ellen, I’ll call you in the morning. Thanks, Sandy

Annie, Elaine Chao is precleared. Sandy, please forward the ethics agreement to Annie.

Thanks!

Deb

Deborah J. Bortot
Chief, Presidential Nominations Branch
U.S. Office of Government Ethics
1201 New York Ave., NW, Suite 500
Washington, DC 20005-3917
Telephone: (202) 482-9227
Facsimile: (202) 482-9237
Annie,

Just making sure you are aware that we have not received the authorization from you to send Elaine Chao’s paperwork to the Senate.

We precleared her 1/3/2017.

Thanks,

Deb
From: Sandra S. Mabry [mailto:ssmabry@oge.gov]
Sent: Thursday, January 05, 2017 10:52 AM
To: Herr, Ellen (OST)
Subject: re your phone message RE: PRECLEARED: Elaine Chao

No word yet. Will let you know as soon as I hear

From: Sandra S. Mabry [mailto:ssmabry@oge.gov]
Sent: Tuesday, January 03, 2017 7:26 PM
To: 'Ann M Donaldson'
Cc: Emory A. Rounds III; Kaleta, Judy (OST); Herr, Ellen (OST)
Subject: RE: PRECLEARED: Elaine Chao

Annie, the precleared ethics agreement is attached.
Sandy (202-482-9248)

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Have Teresa enter today as nomination date. This will have to be done before filer can sign.

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From: Sandra S. Mabry  
Sent: Thursday, January 05, 2017 3:16 PM  
To: Deborah J. Bortot  
Subject: RE: Secretary Elaine Chao

Thanks, Deb. Will call agency

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From: Deborah J. Bortot  
Sent: Thursday, January 05, 2017 3:15 PM  
To: Sandra S. Mabry  
Subject: FW: Secretary Elaine Chao

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From: Ann M Donaldson  
Sent: Thursday, January 05, 2017 1:38 PM  
To: Deborah J. Bortot; Heather A. Jones  
Subject: Secretary Elaine Chao

On behalf of the President-Elect, this email serves as confirmation that the President-Elect intends to nominate Secretary Elaine Chao to be Secretary of Transportation. Please transmit her pre-cleared 278 report to the appropriate Senate committee.

Thank you,

Annie

Ann M. Donaldson  
Associate

JONES DAY® - One Firm Worldwide™
51 Louisiana Avenue, NW
Washington, DC 20001
Office +1 [b] (6) [b] (6) [b] (6)
Please see attached signed Ethics Agreement for Transportation Secretary-Designate Elaine L. Chao.

Please confirm receipt. Thank you.

Tim Wang
Program Manager
Hudson Institute
O: (b) (6)
M: (b) (6)
Hi Sandy,

Can you please call me at (b) (6) when you have a minute to answer a couple quick questions about the process for OGE certification. My boss has been asking questions in anticipation of next week’s confirmation hearing. Thank you.

Brad

Bradley Torppey
Deputy General Counsel
Ranking Member Bill Nelson
U.S. Senate Committee on Commerce, Science, and Transportation
From: Torppey, Brad (Commerce)  
Sent: Thursday, January 05, 2017 6:19 PM  
To: Herr, Ellen (OST)  
Subject: Sec. Chao nomination

Hi Sandy,

Can you please call me at [b] (6) [b] when you have a minute to answer a couple quick questions. My boss has been asking questions in anticipation of next week’s confirmation hearing, and I’m hoping to learn a bit more about the process/status. Thank you!

Brad

Bradley Torppey  
Deputy General Counsel  
Ranking Member Bill Nelson  
U.S. Senate Committee on Commerce, Science, and Transportation  
[b] (6) [b]
A 2017 Nominee report for Chao, Elaine L is pending your action as OGE Nominee Reviewer. You may access the report by logging into integrity at https://integrity.gov.
Ellen, please resend the signed EA. The one attached is missing page 2.
Jason, Once the documents are uploaded to our website they will be available at:

Thanks! Have a great weekend! Teresa

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From: Van Beek, Jason (Commerce) [mailto:jason.vanbeek@commercesec.gov]
Sent: Friday, January 06, 2017 4:12 PM
To: Teresa L. Williamson
Cc: Deborah J. Bortot; Sandra S. Mabry; Rodrick T. Johnson; Heather A. Jones; Ann Donaldson
Subject: RE: Public Financial Disclosure Report of Elaine L. Chao

Teresa and Sandy, is there by chance a link on OGE’s website to these documents? - Jason

---

From: Teresa L. Williamson [mailto:tlwillia@oge.gov]
Sent: Friday, January 06, 2017 4:12 PM
To: Van Beek, Jason (Commerce) <jason.vanbeek@commercesec.gov>
Cc: Deborah J. Bortot <deborah.bortot@oge.gov>; Sandra S. Mabry <ssmabry@oge.gov>; Rodrick T. Johnson <rodrick.johnson@oge.gov>; Heather A. Jones <hajones@oge.gov>
Subject: Public Financial Disclosure Report of Elaine L. Chao

Good Afternoon,

I’ve attached the financial disclosure package for Elaine L. Chao. President-Elect Trump has announced his intention to nominate Ms. Chao for the position of Secretary, Department of Transportation.

The hard copy of the attached documents will be placed at OGE reception for pick up by a Senate rider page per our agreement. If you have any questions, please contact Teresa Williamson @ 202-482-9283.

Please respond to this message to confirm receipt of the attached package, and please let me know in your response whether you will send a Senate rider page.

Thanks!

Teresa Williamson
Presidential Nominations Branch
U.S. Office of Government Ethics
1201 New York Avenue, NW - Suite 500
Washington, DC 20005
OGE Confidential Notice: This email, including all attachments, may constitute a Federal record or other Government property that is intended only for the use of the individual or entity to which it is addressed. This email also may contain information that is privileged, confidential, or otherwise protected from disclosure under applicable law. If you are not the intended recipient or the employee or agent responsible for delivering the transmission to the intended recipient, you are hereby notified that any dissemination, distribution, copying or use of this email or its contents is strictly prohibited. If you have received this email in error, please notify the sender by responding to the email and then immediately delete the email.
Hi Sandy,

Thanks again for talking on Thurs. evening. I learned a lot and greatly appreciate the time in the midst of what I know must be an incredibly busy period.

There was some discussion today in a New York Times article of pressure from the transition on OGE to complete ethics reviews. Can you address whether this was experienced in your review of Secretary Chao? We obviously want to ensure OGE is being given the necessary time and space it needs to complete its critical work.

Thanks and I hope you’re able to enjoy some of your weekend!

Brad
The Honorable John Thune  
Chairman  
Committee on Commerce, Science, and Transportation  
United States Senate  
Washington, DC 20510

Dear Mr. Chairman:

In accordance with the Ethics in Government Act of 1978, I enclose a copy of the financial disclosure report filed by Elaine L. Chao. President-Elect Trump has announced his intention to nominate Ms. Chao for the position of Secretary, Department of Transportation.

We have reviewed the report and have obtained advice from the agency concerning any possible conflict in light of its functions and the nominee's proposed duties. Also enclosed is an ethics agreement outlining the actions that the nominee will undertake to avoid conflicts of interest. Unless a date for compliance is indicated in the ethics agreement, the nominee must fully comply within three months of confirmation with any action specified in the ethics agreement.

Based thereon, we believe that this nominee is in compliance with applicable laws and regulations governing conflicts of interest.

Sincerely,

Walter M. Shaub, Jr.  
Director

Enclosures
January 5, 2017

Judith S. Kaleta
Designated Agency Ethics Official
U.S. Department of Transportation
1200 New Jersey Ave. SE
Washington, DC 20590

Dear Ms. Kaleta:

I am committed to the highest standards of ethical conduct for government officials. The purpose of this letter is to describe the steps that I will take to avoid any actual or apparent conflict of interest in the event that I am confirmed for the position of Secretary of the U.S. Department of Transportation.

As required by 18 U.S.C. § 208(a), I will not participate personally and substantially in any particular matter in which I know that I have a financial interest directly and predictably affected by the matter, or in which I know that a person whose interests are imputed to me has a financial interest directly and predictably affected by the matter, unless I first obtain a written waiver, pursuant to 18 U.S.C. § 208(b)(1), or qualify for a regulatory exemption, pursuant to 18 U.S.C. § 208(b)(2). I understand that the interests of the following persons are imputed to me: any spouse or minor child of mine; any general partner of a partnership in which I am a limited or general partner; any organization in which I serve as officer, director, trustee, general partner or employee; and any person or organization with which I am negotiating or have an arrangement concerning prospective employment.

I am the sole proprietor of Firebird International, LLC, a pass-through entity established to receive my fees from speaking engagements and compensation from directorships. During my appointment to the position of Secretary, this entity will remain dormant and will not advertise. I will not perform any services for this entity, except that I will comply with any requirements involving legal filings, taxes and fees that are necessary to maintain the entity while it is in an inactive status. As Secretary, I will not participate personally and substantially in any particular matter that to my knowledge has a direct and predictable effect on the financial interests of Firebird International, LLC.

Upon confirmation, I will resign from my position with the Hudson Institute. For a period of one year after my resignation from this entity, I will not participate personally and substantially in any particular matter involving specific parties in which I know this entity is a party or represents a party, unless I am first authorized to participate, pursuant to 5 C.F.R. § 2635.502(d).

Upon confirmation, I will resign from my position with Ford’s Theatre. For a period of one year after my resignation from this entity, I will not participate personally and substantially in any particular matter involving specific parties in which I know this entity is a party or
represents a party, unless I am first authorized to participate, pursuant to 5 C.F.R. § 2635.502(d).

I resigned from my position with The Heritage Foundation on June 13, 2016. For a period of one year after my resignation from this entity, I will also not participate personally and substantially in any particular matter involving specific parties in which I know this entity is a party or represents a party, unless I am first authorized to participate, pursuant to 5 C.F.R. § 2635.502(d).

Upon confirmation, I will resign from my position with News Corporation. I hold unvested deferred stock units with News Corporation. I do not hold any vested deferred stock units, stock options, restricted stock or common stock. Pursuant to the terms of the company’s Directors’ Deferred Stock Unit Plan, my unvested deferred stock units will vest upon separation from service on the Board, and I will receive a cash payout based on the closing price of the company’s Class A common stock on the date of termination. For a period of one year after my resignation, I will not participate personally and substantially in any particular matter involving specific parties in which I know News Corporation is a party or represents a party, unless I am first authorized to participate, pursuant to 5 C.F.R. § 2635.502(d).

Upon confirmation, I will resign from my position with Ingersoll Rand. I hold vested and unvested retainer stock units with Ingersoll Rand. I do not hold any stock options, restricted stock or common stock. Pursuant to the terms of the company’s Directors’ Retainer Stock Unit Plan, my unvested retainer stock units will vest upon separation from service on the Board, and I will receive a cash payout for all of my retainer stock units based on the closing price of the company’s common stock on the date of my separation. For a period of one year after my resignation from this entity, I will not participate personally and substantially in any particular matter involving specific parties in which I know this entity is a party or represents a party, unless I am first authorized to participate, pursuant to 5 C.F.R. § 2635.502(d).

Upon confirmation, I will resign from my position with Vulcan Materials. I hold vested deferred stock units with Vulcan Materials. I do not hold any unvested deferred stock units, stock options, restricted stock or common stock. Pursuant to the terms of the company’s Directors’ Deferred Stock Unit Plan, I will receive a cash payout for all of my vested deferred stock units in April of the year following the year of my separation from service. The cash payout will be determined based on the closing price of the company’s common stock at the time payment is made that April. Until the deferred stock units are redeemed, I will continue to receive deferred stock unit equivalents, which track dividends on the company’s common stock. Until I receive the cash payment of my vested deferred stock units, I will not participate personally and substantially in any particular matter that to my knowledge has a direct and predictable effect on the financial interests of Vulcan Materials, unless I first obtain a written waiver, pursuant to 18 U.S.C. § 208(b)(1).

Upon confirmation, I will resign from my position with Wells Fargo & Company. I hold common stock and vested deferred stock compensation with Wells Fargo. I do not hold any stock options or restricted stock. Pursuant to the terms of the company’s Directors Stock Compensation and Deferral Plan – Stock Award Deferrals, I will receive a cash payout for my deferred stock compensation (all of which is fully vested at the time of grant) based on various
elections I have made each year that I have served on the Board. The cash payout will be determined based on the closing price of the company’s common stock at the time payment is made, and I will continue to receive deferred stock compensation equivalents, which track dividends on the company’s common stock until I receive the cash payout. If I resign my position on the board after December 31, 2016, the approximate portion of my deferred stock compensation to be paid out is as follows: July 2017 – 48%; March 2018 – 29%; March 2019 – 15%; March 2020 – 4%; and March 2021 – 4%. Until I receive the final payment, I will not participate personally and substantially in any particular matter that to my knowledge has a direct and predictable effect on the financial interests of Wells Fargo, unless I first obtain a written waiver, pursuant to 18 U.S.C. § 208(b)(1), or qualify for a regulatory exemption, pursuant to 18 U.S.C. § 208(b)(2). For a period of one year after my resignation, I will not participate personally and substantially in any particular matter involving specific parties in which I know Wells Fargo is a party or represents a party, unless I am first authorized to participate, pursuant to 5 C.F.R. § 2635.502(d).

As a former director of Northwest Airlines, which merged with Delta Airlines in 2009, I receive discounted travel on Delta Airlines. I have never been a director of Delta Airlines, and this benefit is taxable on such discounted airfare at rates established by the Internal Revenue Service. I will forgo this discounted airfare for the duration of my appointment as Secretary. I will not participate personally and substantially in any particular matter that to my knowledge has a direct and predictable effect on the ability or willingness of Delta Airlines to provide this benefit, unless I first obtain a written waiver, pursuant to 18 U.S.C. § 208(b)(1).

I have been advised that this ethics agreement will be posted publicly, consistent with 5 U.S.C. § 552, on the website of the U.S. Office of Government Ethics with ethics agreements of other Presidential nominees who file public financial disclosure reports.

Sincerely,

Elaine L. Chao