

From: [Cohen, Brian \(Warren\)](#)
To: [Walter M. Schaub](#); [Shelley K. Finlayson](#)
Cc: [Slaughter, Rebecca Kelly \(Schumer\)](#)
Subject: FW: Letter from Sens. Schumer and Warren
Date: Thursday, January 05, 2017 7:00:19 PM
Attachments: [Schumer Warren Letter to Schaub 010516.pdf](#)

This time with the correct email for Mr. Schaub

From: Cohen, Brian (Warren)
Sent: Thursday, January 05, 2017 6:57 PM
To: 'walter.schaub@oge.gov' ; 'skfinlay@oge.gov'
Cc: Slaughter, Rebecca Kelly (Schumer)
Subject: Letter from Sens. Schumer and Warren

Good evening – attached you will find a letter from Sens. Schumer and Warren with questions about the OGE review process for President-Elect Trump’s Cabinet nominees. Please let Rebecca or me know if you have any questions. We look forward to your timely response.

Brian

Brian A. Cohen
Oversight and Investigations Director
Sen. Elizabeth Warren (D-MA)

(b) (6)



From: [Walter M. Shaub](#)
To: [Heather A. Jones](#); [David J. Apol](#)
Subject: FW: NYTimes: Jared Kushner, a Trump In-Law and Adviser, Chases a Chinese Deal
Date: Saturday, January 07, 2017 10:17:08 AM

Walter M. Shaub, Jr.
Director
U.S. Office of Government Ethics
1201 New York Avenue, NW, Suite 500
Washington, DC 20005-3917

Telephone: 202.482.9292
Email: walter.shaub@oge.gov

-----Original Message-----

From: Walter M. Shaub
Sent: Saturday, January 07, 2017 10:15 AM
To: 'Gorelick, Jamie'
Cc: Siskel, Edward N; Roberts, Blake
Subject: RE: NYTimes: Jared Kushner, a Trump In-Law and Adviser, Chases a Chinese Deal

Thanks for sharing this, Jamie. Blake gave me a heads up that an article was in the works. The letter I sent Ed yesterday highlights some suggestions for protecting your client against potential conflicts of interest and other ethics issues.

I have one additional suggestion. There is a strong temptation for lawyers to think that it's enough to put together ethics arrangements that are legally compliant. As you know from your own time in government, senior officials invariably find themselves operating in a fast-paced work environment in which they necessarily move from one vaguely defined subject to another quickly throughout the day. Ethics issues arise unexpectedly, and they don't come with the label "Caution! I'm an ethics issue." For this reason, we encourage folks to set up ethics arrangements that put senior officials two steps back from the line between what is permissible and what is not. OGE can enforce that approach in the nominee program, but White House appointees are at the mercy of the attention span of a White House Counsel's office with a thousand other things to do. As things are currently shaping up, it's not clear that this new White House will have a fully functioning ethics office of its own on the first day. For that reason, caution is advisable. The further you can put him back from the line, the better you will protect him.

Walt

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1201 New York Avenue, NW, Suite 500
Washington, DC 20005-3917

Telephone: 202.482.9292
Email: walter.shaub@oge.gov

-----Original Message-----

From: Gorelick, Jamie [[mailto:\(b\) \(6\)](#)]
Sent: Saturday, January 07, 2017 9:42 AM
To: Walter M. Shaub
Cc: Siskel, Edward N; Roberts, Blake; Gorelick, Jamie

Subject: Fw: NYTimes: Jared Kushner, a Trump In-Law and Adviser, Chases a Chinese Deal

Walt -

Just a heads up so you know this is out there. Our proposed plan contemplates steps to remove and mitigate sources of conflict.

Best -

Jamie

Sent from my BlackBerry 10 smartphone.

Original Message

<http://www.nytimes.com/2017/01/07/us/politics/jared-kushner-trump-business.html?smprod=nytcore-iphone&smid=nytcore-iphone-share>

As Donald J. Trump's son-in-law prepares for a White House role, his undisclosed talks with a secretive Chinese company highlight potential conflicts of interest.

From: [Walter M. Shaub](#)
To: [Gorelick, Jamie](#)
Cc: [Siskel, Edward N](#); [Roberts, Blake](#); [Brown, Reginald](#)
Subject: Re: NYTimes: Jared Kushner, a Trump In-Law and Adviser, Chases a Chinese Deal
Date: Saturday, January 07, 2017 11:28:32 AM

Thanks. That's good to hear!

Sent from my BlackBerry 10 smartphone on the Verizon Wireless 4G LTE network.

Original Message
From: Gorelick, Jamie
Sent: Saturday, January 7, 2017 10:36 AM
To: Walter M. Shaub
Cc: Siskel, Edward N; Roberts, Blake; Brown, Reginald
Subject: Re: NYTimes: Jared Kushner, a Trump In-Law and Adviser, Chases a Chinese Deal

Walt -

I know you have been trading notes with Reg. (b) (6) is done. As he mentioned, (b) (6). We obviously represent Kushner. (b) (6) You will see the same conservative approach with each.

Jamie

Sent from my BlackBerry 10 smartphone.
Original Message
From: Gorelick, Jamie
Sent: Saturday, January 7, 2017 10:28 AM
To: Walter M. Shaub
Cc: Siskel, Edward N; Roberts, Blake; Gorelick, Jamie
Subject: Re: NYTimes: Jared Kushner, a Trump In-Law and Adviser, Chases a Chinese Deal

We agree. We are trying to make a workable and conservative plan. We have met with the person who will be doing ethics for McGahn so he can become familiar with the issues and be of help in keeping Jared clear of the line. Your advice is welcome!

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ethics arrangements that are legally compliant. As you know from your own time in government, senior officials invariably find themselves operating in a fast-paced work environment in which they necessarily move from one vaguely defined subject to another quickly throughout the day. Ethics issues arise unexpectedly, and they don't come with the label "Caution! I'm an ethics issue." For this reason, we encourage folks to set up ethics arrangements that put senior officials two steps back from the line between what is permissible and what is not. OGE can enforce that approach in the nominee program, but White House appointees are at the mercy of the attention span of a White House Counsel's office with a thousand other things to do. As things are currently shaping up, it's not clear that this new White House will have a fully functioning ethics office of its own on the first day. For that reason, caution is advisable. The further you can put him back from the line, the better you will protect him.

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Just a heads up so you know this is out there. Our proposed plan contemplates steps to remove and mitigate sources of conflict.

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As Donald J. Trump's son-in-law prepares for a White House role, his undisclosed talks with a secretive Chinese company highlight potential conflicts of interest.

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From: [Gorelick, Jamie](#)
To: [Walter M. Shaub](#)
Subject: Re: NYTimes: Jared Kushner, a Trump In-Law and Adviser, Chases a Chinese Deal
Date: Saturday, January 07, 2017 3:01:02 PM

That would be fine, Walt. It is certainly a true statement. And we have appreciated and followed that advice, for example, with regard to the (b) (6)

Best -

Jamie

Sent from my BlackBerry 10 smartphone.

Original Message

From: Walter M. Shaub

Sent: Saturday, January 7, 2017 2:51 PM

To: Gorelick, Jamie

Subject: Re: NYTimes: Jared Kushner, a Trump In-Law and Adviser, Chases a Chinese Deal

Jamie,

Do you have any concerns if at some point I state publicly that, "We have consulted with attorneys for Jared Kushner to provide assistance in connection with some steps he may take to avoid conflicts of interest if he comes into government." This seems to be consistent with what you told the NY Times.

Walt

Sent from my BlackBerry 10 smartphone on the Verizon Wireless 4G LTE network.

Original Message

From: Gorelick, Jamie

Sent: Saturday, January 7, 2017 11:37 AM

To: Walter M. Shaub

Subject: Re: NYTimes: Jared Kushner, a Trump In-Law and Adviser, Chases a Chinese Deal

Will do.

Sent from my BlackBerry 10 smartphone.

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From: Walter M. Shaub

Sent: Saturday, January 7, 2017 11:32 AM

To: Gorelick, Jamie

Subject: Re: NYTimes: Jared Kushner, a Trump In-Law and Adviser, Chases a Chinese Deal

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Original Message

From: Gorelick, Jamie

Sent: Saturday, January 7, 2017 10:27 AM

To: Walter M. Shaub

Cc: Siskel, Edward N; Roberts, Blake; Gorelick, Jamie
Subject: Re: NYTimes: Jared Kushner, a Trump In-Law and Adviser, Chases a Chinese Deal

We agree. We are trying to make a workable and conservative plan. We have met with the person who will be doing ethics for McGahn so he can become familiar with the issues and be of help in keeping Jared clear of the line. Your advice is welcome!

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From: Gorelick, Jamie [[mailto:\(b\) \(6\)](mailto:(b) (6)@nytimes.com)]]
Sent: Saturday, January 07, 2017 9:42 AM
To: Walter M. Shaub
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Subject: Fw: NYTimes: Jared Kushner, a Trump In-Law and Adviser, Chases a Chinese Deal

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Subject: Re: NYTimes: Jared Kushner, a Trump In-Law and Adviser, Chases a Chinese Deal
Date: Saturday, January 07, 2017 11:37:50 AM

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From: [Boyd, Krista](#)
To: [Shelley K. Finlayson](#)
Subject: Re: question
Date: Friday, January 13, 2017 3:52:55 PM

Ok thanks will call around 415 (or let me know if that won't work - just in a busy spot right now).

On Jan 13, 2017, at 3:51 PM, Shelley K. Finlayson <skfinlay@oge.gov> wrote:

Hi Krista - I called and left you a voicemail but am not sure it went through correctly. I am at my BlackBerry number at (b) (6) right now.

Thanks,
Shelley

Sent from my BlackBerry 10 smartphone on the Verizon Wireless 4G LTE network.

From: Boyd, Krista
Sent: Friday, January 13, 2017 2:16 PM
To: Shelley K. Finlayson
Subject: RE: question

Hi, Shelley,

I just spoke with Chairman Chaffetz's staff. I agreed to be the point person to follow up with you to relay the results of that conversation whenever you have time.

Krista

From: Shelley K. Finlayson [<mailto:skfinlay@oge.gov>]
Sent: Thursday, January 12, 2017 9:42 AM
To: Boyd, Krista <(b) (6)>
Subject: RE: question

Hi Krista –

Apologize for the delay in responding. Please let me know if you still want to discuss.

Thanks,
Shelley

From: Boyd, Krista [[\(b\) \(6\)](mailto:(b) (6))]
Sent: Wednesday, January 11, 2017 11:43 AM
To: Shelley K. Finlayson
Subject: question

Hi, Shelley,

Was the plan being announced by the President-elect run by OGE?

Thanks,
Krista

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