

March 16, 2025

Mr. Richard C. Visek
Acting Legal Adviser and
Designated Agency Ethics Official
Office of the Legal Adviser
U.S. Department of State
Washington, D.C. 20520

Re: Ethics Undertakings

Dear Mr. Visek:

The purpose of this letter is to describe the steps that I will take to avoid any actual or apparent conflict of interest in the event that I am confirmed for the position of Ambassador to Italy and San Marino. It is my responsibility to understand and comply with commitments outlined in this agreement.

SECTION 1 – GENERAL COMMITMENTS

As required by the criminal conflicts of interest law at 18 U.S.C. § 208(a), I will not participate personally and substantially in any particular matter in which I know that I have a financial interest directly and predictably affected by the matter, or in which I know that a person whose interests are imputed to me has a financial interest directly and predictably affected by the particular matter, unless I first obtain a written waiver, pursuant to 18 U.S.C. § 208(b)(1), or qualify for a regulatory exemption, pursuant to 18 U.S.C. § 208(b)(2). I understand that the interests of the following persons are imputed to me:

- Any spouse or minor child of mine;
- Any general partner of a partnership in which I am a limited or general partner;
- Any organization in which I serve as an officer, director, trustee, general partner, or employee, even if uncompensated; and
- Any person or organization with which I am negotiating or have an arrangement concerning prospective employment.

In addition, I will recuse myself from participation on a case-by-case basis in any particular matter involving specific parties in which I determine that a reasonable person with knowledge of the relevant facts would question my impartiality in that matter, unless I am first authorized to participate, pursuant to the impartiality regulations at 5 C.F.R. Part 2635, Subpart E.

I understand that a heightened prospect of a conflict of interest could exist as to companies that maintain a presence in Italy or San Marino, because they may be more likely than other companies to seek official assistance from or make contact with the Embassy or otherwise be affected by policies and engagement implemented by the Embassy. I will remain alert to the possible need for recusal where appropriate.

In the event that an actual or potential conflict of interest arises during my appointment, I will consult with an agency ethics official and take the measures necessary to resolve the conflict, such as recusal from the particular matter or divestiture of an asset.

If I have a managed account or otherwise use the services of an investment professional during my appointment, I will direct the account manager or investment professional to obtain my prior approval on a case-by-case basis for the purchase of any assets other than cash, cash equivalents, investment funds that qualify for the regulatory exemption for diversified mutual funds and unit investment trusts at 5 C.F.R. § 2640.201(a), obligations of the United States, or municipal bonds. I will monitor whether the account manager or investment professional is following this direction regarding prior approval.

If I rely on a *de minimis* exemption under 5 C.F.R. § 2640.202 with regard to any of my financial interests in securities, I will monitor the value of those interests. If the aggregate value of interests affected by a particular matter increases and exceeds the *de minimis* threshold, I will not participate personally and substantially in the particular matter that to my knowledge has a direct and predictable effect on the interests, unless I first obtain a written waiver pursuant to 18 U.S.C. § 208(b)(1).

I will receive a live ethics briefing from a member of the ethics office after my confirmation but not later than 15 days after my appointment pursuant to the ethics program regulation at 5 C.F.R. § 2638.305. Within 90 days of my confirmation, I will submit my Certification of Ethics Agreement Compliance which documents my compliance with this ethics agreement.

I will not modify this ethics agreement without your approval and the approval of the U.S. Office of Government Ethics (OGE) pursuant to the ethics agreement requirements contained in the financial disclosure regulation at 5 C.F.R. § 2634.803(a)(4).

SECTION 2 – EMPLOYMENT RELATED INTERESTS IN WHICH EQUITY IS HELD

Upon confirmation, I will resign from my positions with the entities listed in Appendix A. My spouse is also employed by Fertitta Entertainment, LLC for which she receives a fixed annual salary. I am eligible to receive a severance payment from Fertitta Entertainment, LLC, but I have elected to forfeit it. I will receive a lump sum payment of my deferred compensation plan following my resignation. Additionally, I will continue to retain a passive interest in these entities, but I will not provide services material to the production of income. Instead, I will receive only passive investment income. With regard to each of these entities, I will not

participate personally and substantially in any particular matter that to my knowledge has a direct and predictable effect on the financial interests of the entity or its underlying holdings, unless I first obtain a written waiver pursuant to 18 U.S.C. § 208(b)(1).

I have been advised that during my service as Ambassador, the Embassy may address particular matters affecting the financial interests of the National Basketball Association (“NBA”), of which the Houston Rockets professional basketball team is a member. The agency has determined that it is not necessary at this time for me to divest my interests in the Houston Rockets because my recusal from particular matters in which these interests may pose a conflict of interest will not substantially limit my ability to perform the essential duties of Ambassador. Accordingly, for as long as I own these interests, I will not participate personally and substantially in any particular matter that to my knowledge has a direct and predictable effect on the financial interests of the NBA, of which the Houston Rockets is a member, unless I first obtain a written waiver, pursuant to 18 U.S.C. § 208(b)(1), or qualify for a regulatory exemption, pursuant to 18 U.S.C. § 208(b)(2).

Upon resignation from my positions, I will enter into a contract with Fertitta Entertainment, Inc., and Fertitta Entertainment, LLC, (collectively “Fertitta Entertainment”) to continue to provide the following services to me as controlling shareholder for either a fixed annual fee based upon prevailing market rate or their out of pocket expenses:

- Access to, and use of, Fertitta Entertainment goods, services, and properties.

Fertitta Entertainment currently pays the life insurance premiums on the universal life survivorship policy of which I am a contingent beneficiary. If I am confirmed, I will assume responsibility for paying the premiums.

SECTION 3 – OTHER RESIGNATIONS

Upon confirmation, I will resign from my positions with the following entities:

- Better Business Bureau of Metropolitan Houston, Inc.
- Central Houston, Inc.
- Clutch City Foundation
- Greater Houston Partnership
- Rainforest Cafe Friends of the Future Foundation
- Texas Business Hall of Fame Houston
- Texas Heart Institute
- Tilman and Paige Fertitta Family Foundation
- University of Houston System

Pursuant to the impartiality regulation at 5 C.F.R. § 2635.502, for a period of one year after my resignation from each of these entities, I will not participate personally and substantially in any

particular matter involving specific parties in which I know that entity is a party or represents a party, unless I am first authorized to participate, pursuant to 5 C.F.R. § 2635.502(d).

SECTION 4 – RETAINED OUTSIDE POSITIONS

I will retain my unpaid positions with the following listed entities:

- Houston Children’s Charity
- Houston Police Foundation

During my Federal appointment, I will not fundraise for either organization. In addition, I will not serve on any Board committee or in any Board role in which I would oversee the investments of either organization. I will not participate personally and substantially in any particular matter that to my knowledge has a direct and predictable effect on the financial interests of the entities listed in this section, unless I first obtain a written waiver, pursuant to 18 U.S.C. § 208(b)(1), or qualify for a regulatory exemption, pursuant to 18 U.S.C. § 208(b)(2).

SECTION 5 – FAMILY TRUST

I will retain my position as a trustee of the TJF 2023 Management Trust. I will not receive any fees for the services that I provide as a trustee during my appointment to the position of Ambassador to Italy and San Marino. I will not participate personally and substantially in any particular matter that to my knowledge has a direct and predictable effect on the financial interests of the TJF 2023 Management Trust, unless I first obtain a written waiver, pursuant to 18 U.S.C. § 208(b)(1), or qualify for a regulatory exemption, pursuant to 18 U.S.C. § 208(b)(2).

SECTION 6 – DIVESTITURES

As soon as practicable but not later than 90 days after my confirmation, I will divest my interests in the entities listed in Appendix B. With regard to each of these entities, I will not participate personally and substantially in any particular matter that to my knowledge has a direct and predictable effect on the financial interests of the entity until I have divested it, unless I first obtain a written waiver, pursuant to 18 U.S.C. § 208(b)(1), or qualify for a regulatory exemption, pursuant to 18 U.S.C. § 208(b)(2). I have verified that I will be able to carry out the divestitures within the timeframe described above.

I understand that I may be eligible to request a Certificate of Divestiture for qualifying assets and that a Certificate of Divestiture is effective only if obtained prior to divestiture. Regardless of whether I receive a Certificate of Divestiture, I will ensure that all divestitures discussed in this agreement occur within the agreed upon timeframes and that all proceeds are invested in non-conflicting assets. I understand that I must submit my request for a Certificate of Divestiture to allow for adequate time for OGE to process the Certificate of Divestiture, and in order to divest assets within the agreed upon timeframe.

I (including my spouse and dependent children if applicable) will not repurchase any asset I was required to divest without consulting with my agency ethics official and the U.S. Office of Government Ethics.

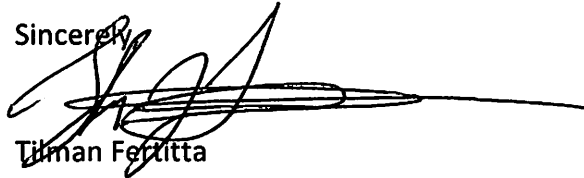
SECTION 7 – SPOUSE EMPLOYMENT

My spouse formerly served as a consultant for Scout & Cellar, for which she continues to receive residual commissions. For as long as my spouse continues to receive residual commissions, I will not participate personally and substantially in any particular matter that to my knowledge has a direct and predictable effect on the financial interests of Scout & Cellar, unless I first obtain a written waiver, pursuant to 18 U.S.C. § 208(b)(1).

SECTION 8 – PUBLIC POSTING

I have been advised that this ethics agreement and the Certification of Ethics Agreement Compliance will be posted publicly, consistent with the public information law at 5 U.S.C. § 552, on the website of the U.S. Office of Government Ethics with ethics agreements of other presidential nominees who file public financial disclosure reports.

Sincerely,

A handwritten signature in black ink, appearing to read 'Tilman Fertitta', with a long horizontal flourish extending to the right.

Tilman Fertitta

Appendix A

- Fertitta Entertainment, Inc.
- 1337 Third Avenue LLC
- 1567 Bway Restaurant Associates, LLC
- 1600 West Loop South, LLC
- 1626 Broadway LLC
- 225 Wildwood, LLC
- 31 Union Square West, LLC
- 359 Columbus Avenue, LLC
- 373 Park, LLC
- 381 Park Avenue South, LLC
- 450 Broadway C&S, LLC
- Morton's of Chicago/San Diego, Inc.
- Morton's of Chicago/San Francisco, Inc.
- Morton's of Chicago/San Jose, LLC
- 475 Soho, LLC
- 48-50 West 65th Street, LLC
- Morton's of Chicago/Santa Ana, Inc.
- Morton's of Chicago/Saratoga, LLC
- 675 1/2 Hudson, LLC
- Morton's of Chicago/Schaumburg LLC
- 675 Hudson Vault, LLC
- Morton's of Chicago/Scottsdale, Inc.
- Morton's of Chicago/Seattle, Inc.
- AQDEN, LLC
- Aqua Waterfront, LLC
- Morton's of Chicago/Toronto, Inc.
- Arnie Morton's of Chicago/Burbank LLC
- Arnie Morton's of Chicago/Figueroa LLC
- Arnie Morton's of Chicago/Woodland Hills, LLC
- Morton's of Chicago/Toronto, Inc.
- Atlanta Palm Food Corporation
- Atlantic City Palm, LLC
- Morton's of Chicago/Troy, LLC
- Morton's of Chicago/Virginia, Inc.
- B.R. Guest AC, LLC
- Morton's of Chicago/Wacker Place, LLC
- B.R. Guest Holdings, LLC
- Morton's of Chicago/Washington Square, Inc.
- Morton's of Chicago/Washington, D.C. Inc.
- B.R. Guest Parent Holdings, LLC

- Morton's of Chicago/Weehawken, Inc.
- B.R. Guest, LLC
- Morton's of Chicago/Westbrook, Inc.
- Morton's of Chicago/White Plains LLC
- Morton's of Chicago/Woodlands, Inc.
- B.W. Associates, Inc.
- Morton's Restaurant Group, Inc.
- BB Chicago, LLC
- Bertolini's at Village Square, Inc.
- Bertolini's of Circle Center, Inc.
- Nashville Aquarium, Inc.
- Nashville Palm Restaurant, L.L.C.
- Nevada Acquisition Corp.
- Bertolini's of Circle Center, Inc.
- NFS Henry's, LLC
- NFS Unlimited WA, LLC
- NFS Unlimited, LLC
- Oceanaire Hackensack, Inc.
- Palm Airport, LLC
- Palm Beverly Hills Restaurant Manager, LLC
- Palm Beverly Hills Restaurant, LLC
- Palm Management Corporation
- Palm New York Downtown, LLC
- Palm Orlando Corporation
- Palm Restaurant of Houston, Inc.
- Palm Restaurant of Las Vegas, Inc.
- Palm Restaurant, Inc.
- Palm Tysons Too, Inc.
- Palm West Corporation
- Peasant Holding Corp.
- Pirogue Management Company, Inc.
- POLV, LLC
- Porterhouse of Los Angeles, Inc.
- Porterhouse, Inc.
- Post Oak Motors, LLC
- PP Liquor, LLC
- Prime Restaurant Concepts, Inc.
- Rainforest Cafe, Inc.
- Bertolini's of Las Vegas, Inc.
- Bertolini's of Market Square, Inc.
- Bertolini's Restaurants, Inc.
- Bertolini's/King of Prussia, Inc.

- BGSCR Riverwalk, LLC
- Bill's 22 Ninth Avenue, LLC
- Bill's Bar & Burger Chicago, Inc.
- Bill's Bar & Burger R.C., LLC
- Bill's DTM NY, LLC
- Bill's Pittsburgh, LLC
- Biloxi Hospitality, LLC
- Boston Ocean Club, LLC
- Boston Palm Corporation
- Brenner's on the Bayou, Inc.
- BRG Intellectual Property, LLC
- Brick House Acquisition FL, LLC
- Brick House Acquisition KY, Inc.
- Brick House Acquisition NJ, LLC
- Brick House Acquisition, Inc.
- Brick House Galveston, Inc.
- Bristol IL, LLC
- Bristol KS, LLC
- Bristol MO, LLC
- Bubba Gump Hong Kong Limited
- Bubba Gump Shrimp Co. International, LLC
- Bubba Gump Shrimp Co. Restaurants, Inc.
- C.A. Muer, LLC
- Capt. Crab's Take-Away of 79th Street, Inc.
- Carnoso, Inc.
- Catch Dallas Uptown, LLC
- Catch Las Vegas, LLC
- Catch of LA Operating Company, LLC
- Catch Scottsdale, LLC
- CBG Delaware, Inc.
- CC eSports Holdings, LLC
- Center Cut Hospitality, Inc.
- Center Cut Marketing, LLC
- Rainforest Cafe, Inc. - Cha Cha
- Rainforest Trademark, Inc.
- Rehandari Management, LLC
- Riverboat Company of Mississippi, LLC
- ROD Project Owner, LLC
- Romo Holding, LLC
- RRG 2007 Holdings, LLC
- RRG Group, LLC
- Saltgrass Arkansas, Inc.

- Saltgrass Biloxi, Inc.
- Saltgrass Birmingham, Inc.
- Saltgrass Branson, LLC
- Saltgrass CO, Inc.
- Saltgrass Gulfgate, LLC
- Saltgrass Knightdale, LLC
- Saltgrass Liberty, LLC
- Saltgrass Omaha, LLC
- Saltgrass Orlando II, LLC
- Saltgrass Orlando, LLC
- Saltgrass Overland Park, Inc.
- Saltgrass Richmond Heights, LLC
- Saltgrass Wichita, Inc.
- Saltgrass, Inc.
- San Antonio Palm Restaurant, Inc.
- Seafood Holding Supply, Inc.
- SG Steak Holdings, LLC
- Simms Steak, LLC
- Specialty Holdings, LLC
- Specialty MS Holdings, LLC
- Spin Land 2022, LLC
- Stanford's Operating III, LLC
- Star Diamond of India, LLC
- Strip House Restaurant NY, LLC
- Strip House Restaurants Holding, LLC
- Strip House Restaurants Las Vegas, LLC
- Strip House Restaurants, LLC
- Summit Aircraft Services, Inc.
- Summit One Network, Inc.
- Summit Seafood Supply, LLC
- Summit Supply, Inc.
- Texas Gaming LLC
- The Boathouse Restaurants of Canada, Inc.
- The Hofbrau, Inc.
- The Oceanaire Minneapolis Restaurant Company, LLC
- The Oceanaire Restaurant Company, Inc.
- The Oceanaire Texas Beverage Company, Inc.
- The Oceanaire, Inc.
- The Vault, LLC
- The Washington Palm, Inc.
- Third & 50, LLC
- TJF CCSE, LLC

- TJF Class A Holdco, LLC
- TJF Rocket Ball, Inc.
- TJF, LLC
- Top Shelf Holdings, LLC
- T-Rex Cafe - Kansas City, Inc.
- T-Rex Cafe - Orlando, Inc.
- T-Rex Café - Reno, Inc.
- T-Rex Cafe, Inc.
- Tryon & Stonewall Restaurant, Inc.
- TX CC Acquisition, LLC
- USF Unlimited, LLC
- WG Chicago, LLC
- Wildwood Restaurant Intermediary, LLC
- Willie G's Galveston, LLC
- Willie G's Post Oak, LLC
- Charlotte Palm Corporation
- Chicago Palm, Inc.
- CHLN, Inc.
- CHLN-Maryland, Inc.
- Claim Jumper Restaurant (Santa Ana), LLC
- CR Bloomington, LLC
- CR National Harbor, LLC
- CR Pittsburgh, LLC
- Crab House, Inc.
- Crab Shack Acquisition DE, Inc.
- Crab Shack Acquisition FL, LLC
- Crab Shack Acquisition GA, LLC
- Crab Shack Acquisition ID, LLC
- Crab Shack Acquisition KY, Inc.
- Crab Shack Acquisition LA, LLC
- Crab Shack Acquisition MO, LLC
- Crab Shack Acquisition NC, LLC
- Crab Shack Acquisition NJ, LLC
- Crab Shack Acquisition PA, LLC
- Crab Shack Acquisition SC, LLC
- Crab Shack Acquisition TN, Inc.
- Crab Shack Acquisition VA, LLC
- Cripple Creek Services, LLC
- CWA Delaware, Inc.
- Dayyn, LLC
- DC 1666 K, LLC
- Del Frisco's - Dallas, L.P.

- Del Frisco's - Fort Worth, L.P.
- Clutch City Sports & Entertainment, L.P.
- Del Frisco's Grille of Atlanta, LLC
- Del Frisco's Grille of California, Inc.
- Del Frisco's Grille of Colorado, LLC
- Del Frisco's Grille of Florida, LLC
- Del Frisco's Grille of Massachusetts, LLC
- Del Frisco's Grille of New Jersey, LLC
- Del Frisco's Grille of New York, LLC
- Del Frisco's Grille of Pennsylvania, LLC
- Del Frisco's Grille of Tennessee, LLC
- Del Frisco's Grille of Texas, LLC
- Del Frisco's of Boston, LLC
- Del Frisco's of California, LLC
- Del Frisco's of Colorado, Inc.
- Del Frisco's of Florida, LLC
- Del Frisco's of Georgia, LLC
- Del Frisco's of Indianapolis, LLC
- Del Frisco's of Nevada, Inc.
- Del Frisco's of New York, LLC
- Del Frisco's of North Carolina, Inc.
- Del Frisco's of Pennsylvania, LLC
- Del Frisco's of Philadelphia, Inc.
- Del Frisco's of Texas, LLC
- Del Frisco's of Washington DC., LLC
- Del Frisco's Restaurant Group, Inc.
- Denver Palm Corporation
- Devon Seafood PA, LLC
- DF Beverage Corp.
- DFCC Manager, LLC
- DFRG Management, LLC
- DGMB Associates, Inc.
- Dos Caminos 480 Lexington, Inc.
- Downtown Houston Real Estate, LLC
- Evangeline Restaurants, Inc.
- FBIF Solutions, LLC
- FDWW Operating, LLC
- Fertitta Acquisition Co.
- Fertitta DB, Inc.
- Fertitta Entertainment Finance Co., Inc.
- Fertitta Entertainment Holdings, LLC
- Fertitta Entertainment, LLC

- Fertitta Family NYC, LLC
- Fertitta Group, LLC
- Fertitta Holdings, Inc.
- Fertitta Hospitality, LLC
- Fertitta MLB Holdings, LLC
- Fertitta Real Estate Holdings, LLC
- Fertitta Restaurant Holdings, LLC
- Fertitta Sports Entertainment, LLC
- FSI Devco, Inc.
- GN Danville Holdings, LLC
- GN NV Holdings, LLC
- GNAC Holdings, LLC
- GNCC, LLC
- GNL, LLC
- GNLC Holdings, LLC
- GNLV, LLC
- GNVA Holdings, LLC
- GNVA, LLC
- Golden Fertitta, LLC
- Golden Landry's, LLC
- Golden Nugget Atlantic City, LLC
- Golden Nugget Biloxi, LLC
- Golden Nugget Experience, LLC
- Golden Nugget Lake Charles, LLC
- Golden Nugget Pennsylvania, Inc.
- Hamburger Intermediary, LLC
- Harlan Parent, LLC
- Hospitality Entertainment, LLC
- Hospitality Warehouse, Inc.
- Houlihan's Bayonne, LLC
- Houlihan's Brick, LLC
- Houlihan's Bridgewater, LLC
- Houlihan's Cherry Hill, LLC
- Hospitality Headquarters, Inc.
- Houlihan's Fairfield, LLC
- Houlihan's Farmingdale, LLC
- Houlihan's Hasbrouck Heights, LLC
- Houlihan's Holmdel, LLC
- Houlihan's IL, LLC
- Houlihan's IN, LLC
- Houlihan's KS LW, LLC
- Houlihan's KS OL, LLC

- Houlihan's KS, LLC
- Houlihan's MO, LLC
- Landry's Seafood House-Missouri, Inc.
- Landry's Seafood House-Nevada, LLC
- Landry's Seafood House-New Mexico, Inc.
- Landry's Seafood House-New Orleans, Inc.
- Landry's Seafood House-Ohio, Inc.
- Landry's Seafood House-San Luis, LLC.
- Landry's Seafood House-South Carolina, Inc.
- Landry's Seafood Inn & Oyster Bar-Galveston, Inc.
- Landry's Seafood Inn & Oyster Bar-Kemah, Inc.
- Landry's Seafood Inn & Oyster Bar-San Antonio, Inc.
- Landry's Seafood Inn & Oyster Bar-Sugar Creek, LLC
- Landry's Seafood Inn & Oyster Bar, Inc.
- Landry's Seafood Kemah, Inc.
- Landry's LLC
- LBIF Solutions LLC
- LCHLN, Inc.
- LDWW Operating, LLC
- LGE, Inc.
- LNY 5003, LLC
- LNY BRG, Inc.
- LNY Losoya Restaurant, LLC
- LNY Management II, LLC
- LNY Payroll II, LLC
- LNY PLM BH, LLC
- LNY PLM Tribe, LLC
- LNY PLM, LLC
- LNY Warehouse, LLC
- Lone Star Finance, LLC
- LSH Utah, Inc.
- LSRI Holdings, LLC
- Lucky 13 Associates LLC
- Marina Acquisition of Florida, LLC
- Mastro's Frisco, LLC
- Mastro's FTL, LLC
- Mastro's Mason SFO Restaurant, LLC
- Mastro's OC FIG LA, Inc.
- Mastro's Ocean Club Nevada, LLC
- Mastro's Philadelphia, LLC
- Mastro's Restaurants, LLC
- Mastro's Steakhouse, Inc.

- Mastro's Steakhouse, Inc.
- McCormick & Schmick Acquisition Corp.
- McCormick & Schmick Acquisition Corp. II
- McCormick & Schmick Acquisition I Texas, Inc.
- McCormick & Schmick Acquisition II Texas, Inc.
- McCormick & Schmick Acquisition III Texas, Inc.
- McCormick & Schmick Austin Domain Liquor, Inc.
- McCormick & Schmick Dallas Liquor, Inc.
- McCormick & Schmick Liquor, Inc.
- McCormick & Schmick Maryland Liquor, Inc.
- McCormick & Schmick National Harbor Liquor, Inc.
- McCormick & Schmick Restaurant Corp.
- McCormick & Schmick Texas, Inc.
- McCormick & Schmick's Seafood Restaurants, Inc.
- MergerCo, Inc.
- Miami Palm Restaurant, Inc.
- Mick's at Annapolis, Mall, Inc.
- Mick's at Fair Oaks, Inc.
- Mick's at PA Avenue, Inc.
- Mitchell's Entertainment, Inc.
- MOC 1201 Fannin, LLC
- MOCGC Corp.
- MOCN 2008 Holdings, LLC
- Morton's Mexico Holding (USA), LLC
- Morton's of Chicago Florida Holding, Inc.
- Morton's of Chicago Holding, Inc.
- Morton's of Chicago Maryland Holdings, Inc.
- Morton's of Chicago, Inc.
- Morton's of Chicago/Anaheim LLC
- Morton's of Chicago/Atlanta, Inc.
- Morton's of Chicago/Atlantic City, LLC
- Morton's of Chicago/Baltimore LLC
- Morton's of Chicago/Bethesda LLC
- Morton's of Chicago/Biloxi, LLC
- Morton's of Chicago/Boca Raton LLC
- Morton's of Chicago/Boston Seaport, LLC
- Morton's of Chicago/Buckhead, Inc.
- Morton's of Chicago/Buffalo, Inc.
- Morton's of Chicago/Capitol Mall, LLC
- Morton's of Chicago/Carew Tower, LLC
- Morton's of Chicago/Charlotte LLC
- Morton's of Chicago/Chicago, Inc.

- Morton's of Chicago/Clayton, Inc.
- Morton's of Chicago/Cleveland, Inc.
- Morton's of Chicago/Coral Gables, LLC
- Morton's of Chicago/Crystal City LLC
- Morton's of Chicago/Dallas Crescent, LLC
- Morton's of Chicago/Denver, Inc.
- Morton's of Chicago/Detroit, Inc.
- Morton's of Chicago/Fifth Avenue, Inc.
- Morton's of Chicago/Flamingo Road Corp.
- Morton's of Chicago/Fort Lauderdale, LLC
- Morton's of Chicago/Great Neck LLC
- Morton's of Chicago/Hackensack LLC
- Morton's of Chicago/Hartford LLC
- Morton's of Chicago/Honolulu LLC
- Morton's of Chicago/Houston, Inc.
- Morton's of Chicago/Jacksonville LLC
- Morton's of Chicago/King of Prussia LLC
- Morton's of Chicago/Louisville LLC
- Morton's of Chicago/McKinney, LLC
- Morton's of Chicago/Miami LLC
- Morton's of Chicago/Minneapolis, Inc.
- Morton's of Chicago/Naperville, LLC
- Morton's of Chicago/Nashville, Inc.
- Morton's of Chicago/New Orleans LLC
- Morton's of Chicago/North Miami Beach LLC
- Morton's of Chicago/Northbrook, LLC
- Morton's of Chicago/Orlando LLC
- Morton's Chicago/Palm Beach LLC
- Morton's of Chicago/Palm Desert, Inc.
- Morton's of Chicago/Philadelphia, LLC
- Morton's of Chicago/Phoenix, Inc.
- Morton's of Chicago/Pittsburgh LLC
- Morton's of Chicago/Pittsburgh, Inc.
- Morton's of Chicago/Portland, Inc.
- Morton's of Chicago/Puerto Rico, Inc.
- Morton's of Chicago/Reston LLC
- Morton's of Chicago/Richmond LLC
- Morton's of Chicago/Rochester, Inc.
- Morton's of Chicago/Rosemont, Inc.
- Morton's of Chicago/San Antonio, Inc.
- LCH Acquisition, Inc.
- Houlihan's New Brunswick, LLC

- Houlihan's Ohio UA, LLC
- Houlihan's Ohio Westlake, LLC
- Houlihan's PA, LLC
- Houlihan's Paramus, LLC
- Houlihan's Parsippany, LLC
- Houlihan's Ramsey, LLC
- Houlihan's Secaucus, LLC
- Houlihan's TX PW, LLC
- Houlihan's TX, LLC
- Houston Aquarium, Inc.
- HRI Acquisition, LLC
- HRI Holdings, LLC
- HRI MS Holdings, LLC
- Hunting Hospitality, LLC
- Houston Host Committee, Inc.
- Inn at the Ballpark Catering, LLC
- Island Entertainment, Inc.
- Italian Restaurants Holding Corp.
- J Gilbert's CT/OH, LLC
- J Gilbert's KS, LLC
- J Gilbert's MO, LLC
- J Gilbert's NE, LLC
- J Gilbert's VA, LLC
- JCS Acquisition, Inc.
- JCS Savannah, LLC
- KCRG Acquisition, Inc.
- Kemah Land, LLC
- L.A. Downtown Palm, LLC
- L.I.C. Rest. Group Operations, LLC
- Landry's Acquisition Co.
- Landry's Acquisition, Inc.
- Landry's Crab Shack, LLC
- Landry's Development, Inc.
- Landry's Downtown Aquarium, LLC
- Landry's E/C Gaming, Inc.
- Landry's Fertitta, LLC
- Landry's G.P., LLC
- Landry's Gaming, LLC
- Landry's Harlows, Inc.
- Landry's Holdings II, LLC
- Landry's Holdings, LLC
- Landry's Limited, LLC

- Landry's Management, Inc.
- Landry's Management, L.P.
- Landry's MCGA, Inc.
- Landry's Payroll, Inc.
- Landry's RUI, LLC
- Landry's Seafood & Steak House - Corpus Christi, Inc.
- Landry's Seafood House - Alabama, LLC
- Landry's Seafood House - Florida, Inc.
- Landry's Seafood House - Jax, Inc.
- Landry's Seafood House - Lafayette, Inc.
- Landry's Seafood House - Memphis, Inc.
- Landry's Seafood House - Minnesota, Inc.
- Landcadia Holdings V, Inc.
- 318-320 First LV, LLC
- 72 West 36 Lender, LLC
- 475 Broadway, LLC
- Catch & Shoot, LLC
- Fertitta MLB Owner, LLC
- FEI 72 West 36th, LLC
- POB Holdings 777, LLC
- Neva One Propco, LLC
- Neva One, LLC
- Mastro's Ocean Club Atlanta, LLC
- Keen's Steak, LLC
- Keens Steak PP Holdings, LLC
- Keens IP, LLC
- Rocket Ball, Ltd.
- Fertitta Auto Group, LLC
- Fertitta Auto Group RE, LLC
- Fertitta ID-ROD Property, LLC

Appendix B

- Alphabet, Inc.
- Apple, Inc.
- AT&T Inc.
- Bank of America Corporation
- Berkshire Hathaway Inc.
- Cisco Systems, Inc.
- Defense Technology SPV 2022, LLC
- Disruptive Technology Solutions XXXIII, LLC
- Disruptive Technology Solutions XXXVIII, LLC
- DXC Technology Company
- Energy Transfer LP
- Exxon Mobil Corporation
- Hewlett Packard Enterprise Company
- Houston Ventures IV LP
- HP Inc.
- JPMorgan Chase & Co.
- Kinder Morgan, Inc.
- MGM Resorts International
- Olatec Therapeutics Inc.
- Oracle Corporation
- Philip Morris International Inc.
- Reservoir Media, Inc.
- Schlumberger Limited
- Starbucks Corporation
- The Coca-Cola Company
- The Walt Disney Company
- Walgreens Boots Alliance, Inc.
- Warner Bros. Discovery, Inc.
- Akash (Keplr Wallet)
- Bitcoin (Kraken Wallet)
- Bitcoin (Exodus Wallet)
- Ethereum (MetaMask Wallet)
- USDC (Kraken Wallet)
- USDT (Kraken Wallet)