

OCT - 3 2009

Thomas W. Crawley
Designated Agency Ethics Official
Suite 600 - Altmeyer Building
6401 Security Boulevard
Baltimore, Maryland 21235

Dear Mr. Crawley:

The purpose of this letter is to describe the steps that I will take to avoid any actual or apparent conflict of interest in the event that I am confirmed for the position of Deputy Commissioner of the Social Security Administration.

As required by 18 U.S.C. § 208(a), I will not participate personally and substantially in any particular matter that has a direct and predictable effect on my financial interests or those of any person whose interests are imputed to me, unless I first obtain a written waiver, pursuant to 18 U.S.C. § 208(b)(1), or qualify for a regulatory exemption, pursuant to 18 U.S.C. § 208(b)(2). I understand that the interests of the following persons are imputed to me: any spouse or minor child of mine; any general partner of a partnership in which I am a limited or general partner; any organization in which I serve as officer, director, trustee, general partner or employee; and any person or organization with which I am negotiating or have an arrangement concerning prospective employment.

Upon confirmation, I will resign from my position as Special Assistant with the Maryland Department of Transportation. For one year after my resignation, I will not participate personally and substantially in any particular matter involving specific parties in which the Maryland Department of Transportation is a party or represents a party, unless I am first authorized to participate, pursuant to 5 C.F.R. § 2635.502(d).

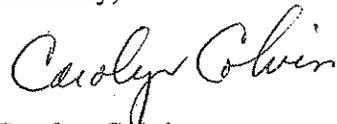
Upon confirmation, I will resign from my positions on the boards of directors of the following entities: the Arundel Community Development Services, the National Committee to Preserve Social Security and Medicare and the National Committee Foundation. For one year after my resignation from these positions, I will not participate personally and substantially in any particular matter involving specific parties in which any of these entities is a party or represents a party, unless I am first authorized to participate, pursuant to 5 C.F.R. § 2635.502(d).

Upon confirmation, I will resign from my position on the Program Committee of Leadership Maryland.

I have resigned from my positions with Rosborough Communications and Public Consulting Group. For one year after my resignation from these positions, I will not participate personally and substantially in any particular matter involving specific parties in which either of these entities is a party or represents a party, unless I am first authorized to participate, pursuant to 5 C.F.R. § 2635.502(d).

I understand that as an appointee I am required to sign the Ethics Pledge (Exec. Order 13490) and that I will be bound by the requirements and restrictions therein in addition to the commitments I have made in this and any other ethics agreement.

Sincerely,

A handwritten signature in cursive script that reads "Carolyn Colvin". The signature is written in dark ink and is positioned above the printed name.

Carolyn Colvin